

# **Building Innovation:** *Collaboration on* *Agri-Food Research and* *Development*

.....

Manitoba Agriculture



Research  
Manitoba



# Federal-Provincial-Territorial policy frameworks: Platforms for Agri-Food Innovation in Manitoba



- 1970's Agricultural and Rural Development Act (ARDA-FRED)
- 1990's Fed-Prov Agreement on ARDI, FFT, CNG
- 2003-2008 Agricultural Policy Framework
- 2008-2013 Growing Forward
- 2013-2018 Growing Forward 2

**Research, Development, Innovation  
increasing in prominence.**

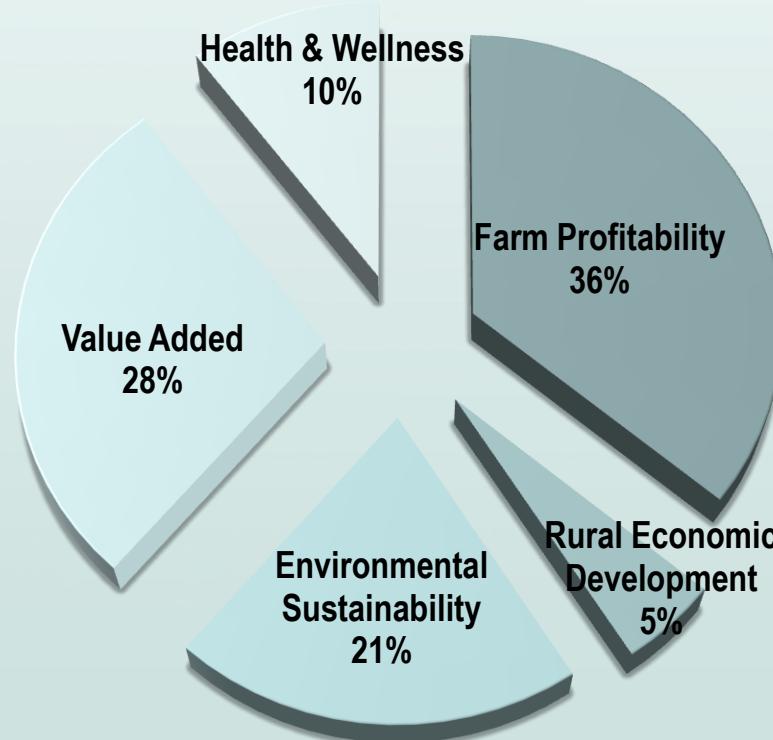
# Federal-Provincial-Territorial policy frameworks: Platforms for Agri-Food Innovation in Manitoba

|                                |           |
|--------------------------------|-----------|
| Prov Grant – UM FAFS           | \$ 765    |
| Prov Grant - PAMI              | \$ 333    |
| Prov Grant - FDC               | \$ 2,000  |
| Prov Grant – MBP-MBFI          | \$ 100    |
| Prov Program - Grain Innov Hub | \$ 3,000  |
| Prov Program - Biomass Energy  | \$ 500    |
| Fed Vote 10 cash               | \$ 5,300  |
| Total                          | \$12,000  |
| Total Available to Industry    | \$ 8,800* |

\* Front loaded in first 3 years of 5-year program

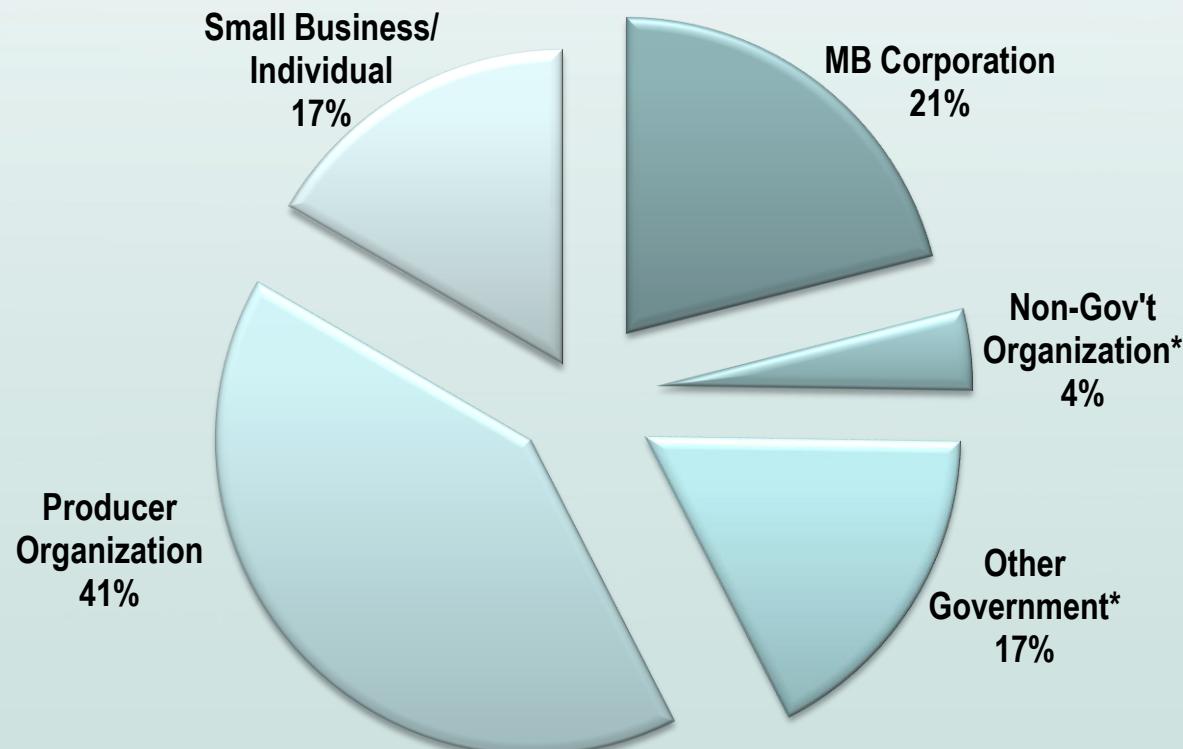
# Agri-Food R&D has generated incremental progress across the board

**Growing Forward (2009-2013) \$14.66 M approved**



# Agri-Food R&D has been highly collaborative

GF (2009-2012) \$12.4 M partner funds

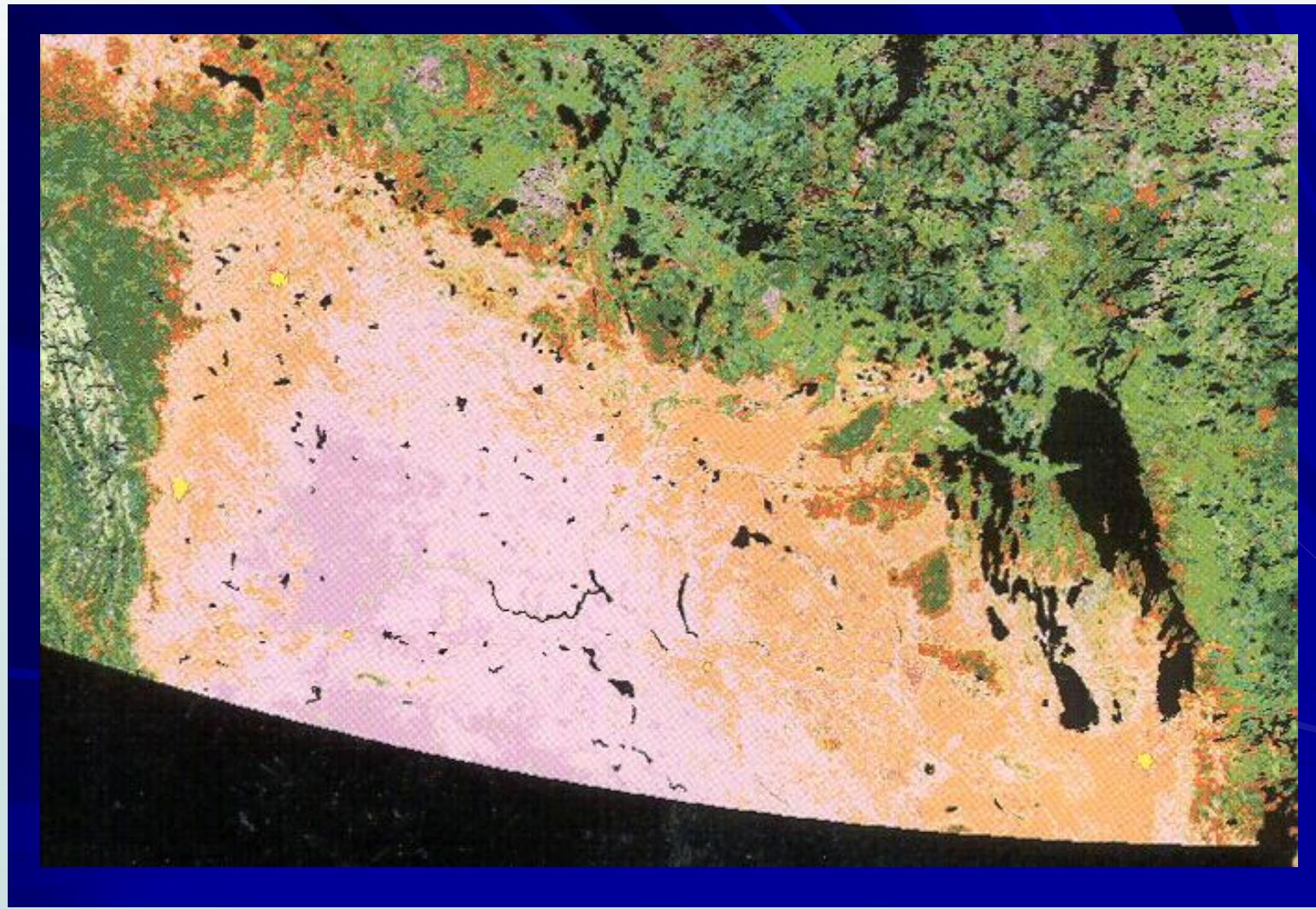


# *Collaboration on Agri-Food Research and Development: Perspectives*

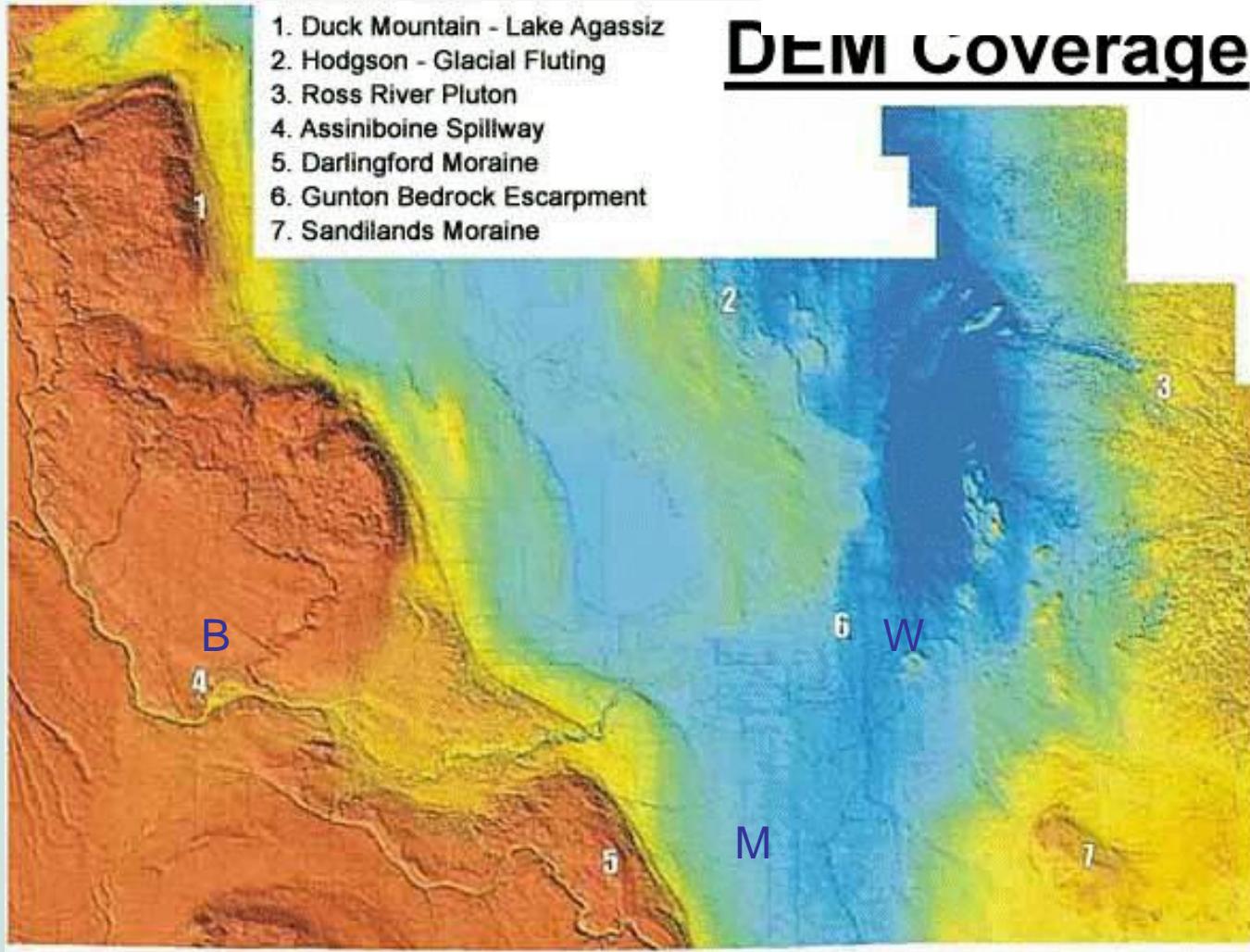




- What distinguishes Manitoba - Economic & Physical Geography
- What are our priorities at the global, national and provincial scales?



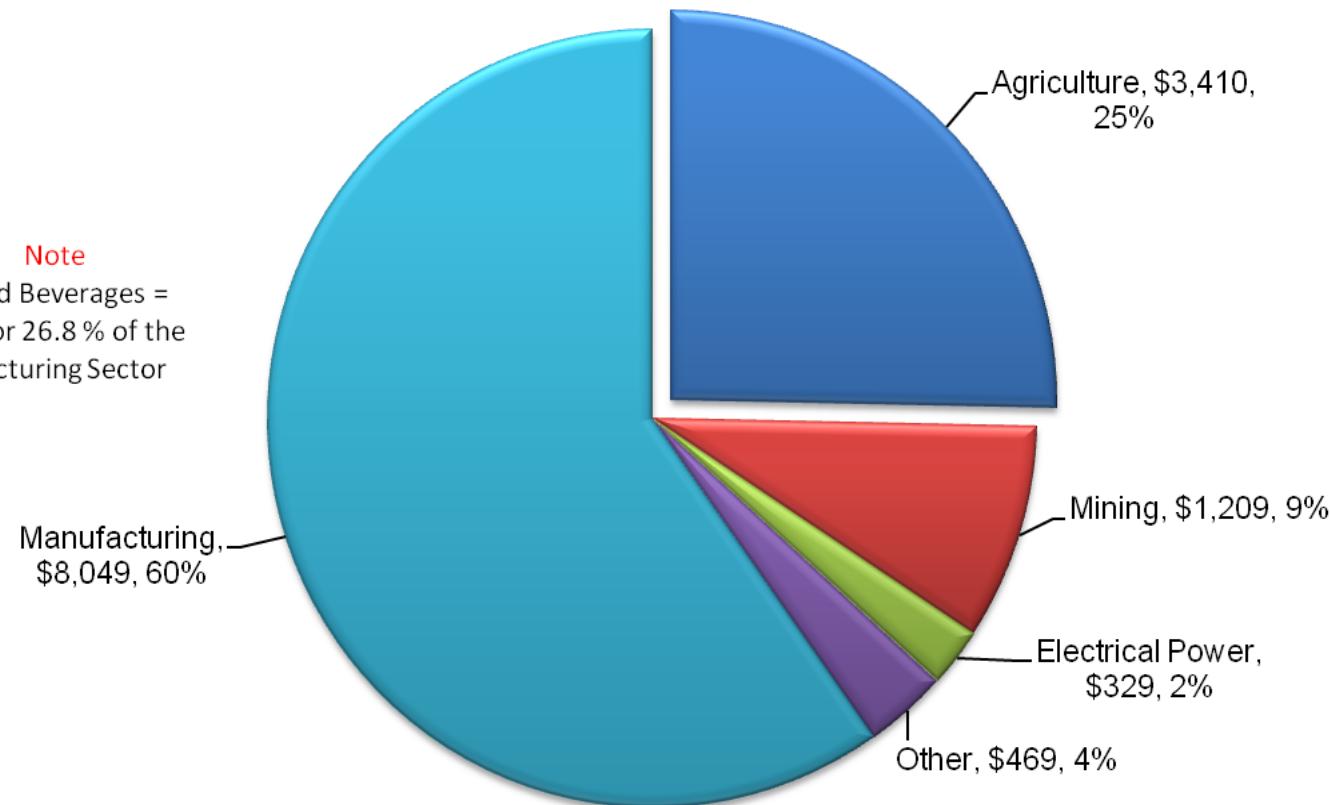
## DEM Coverage



# *Collaboration on Agri-Food Research and Development: Perspectives*

Manitoba's Exports by Industry 2014, Billion Dollars

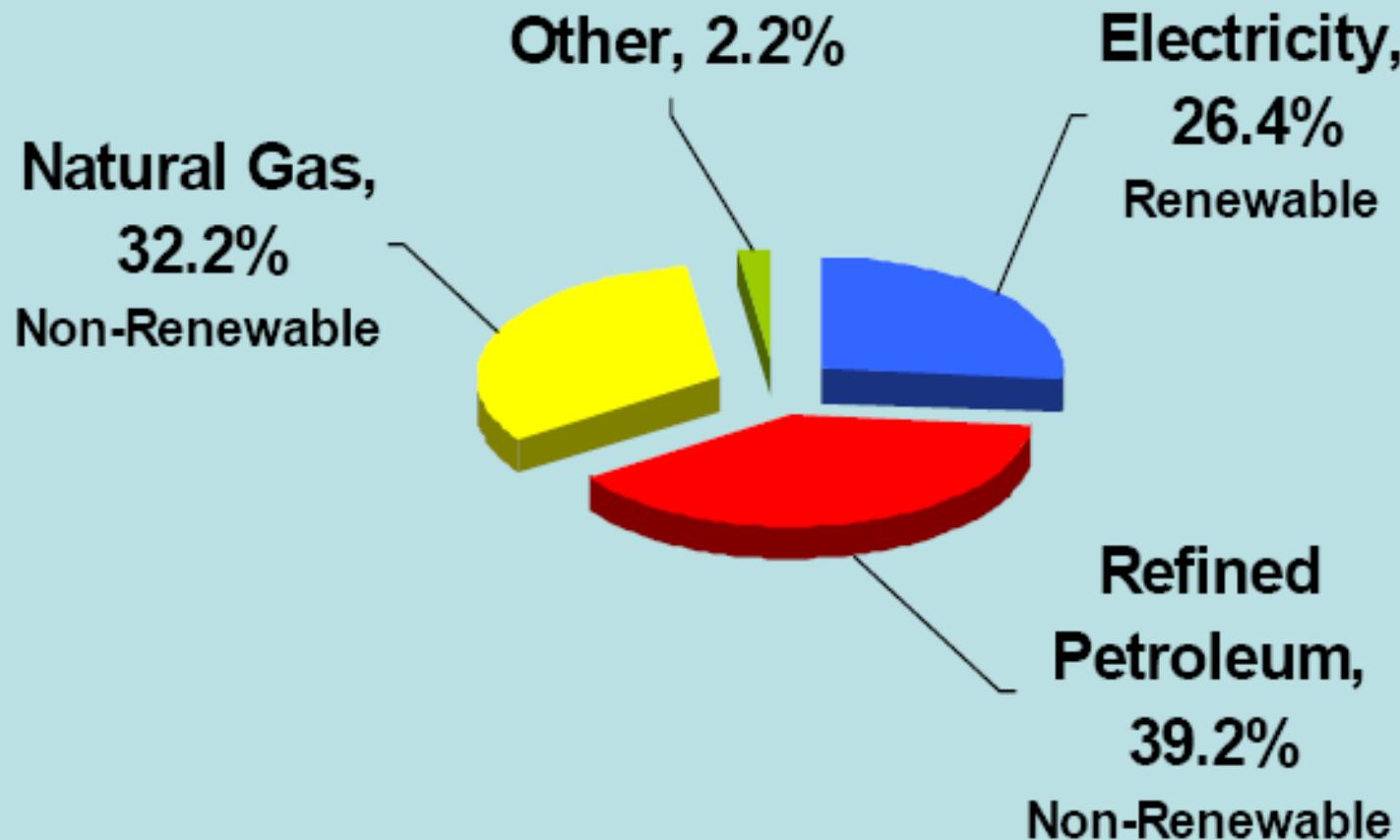
Total \$13.4 Billion



**Note**

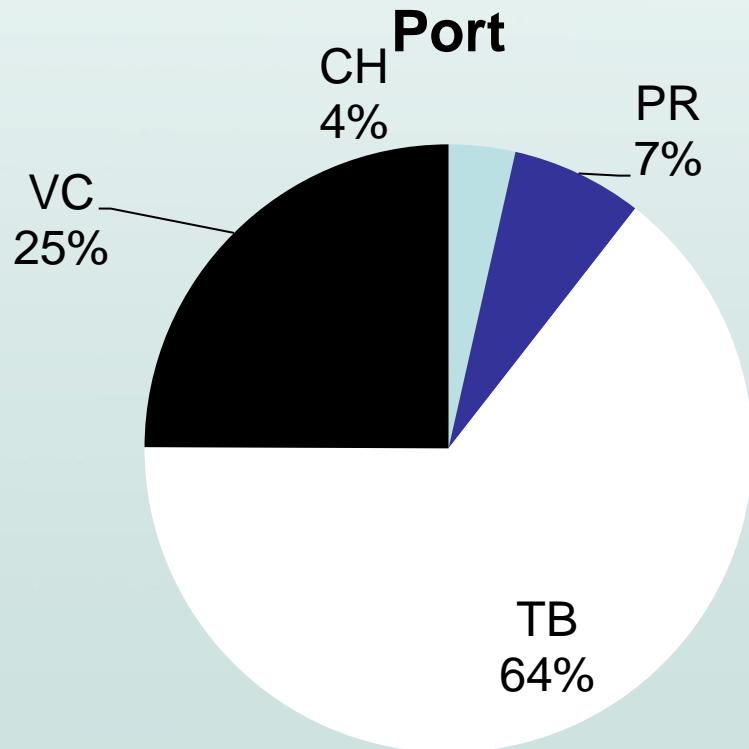
Food and Beverages =  
\$2,156 or 26.8 % of the  
Manufacturing Sector

# *Collaboration on Agri-Food Research and Development: Perspectives*

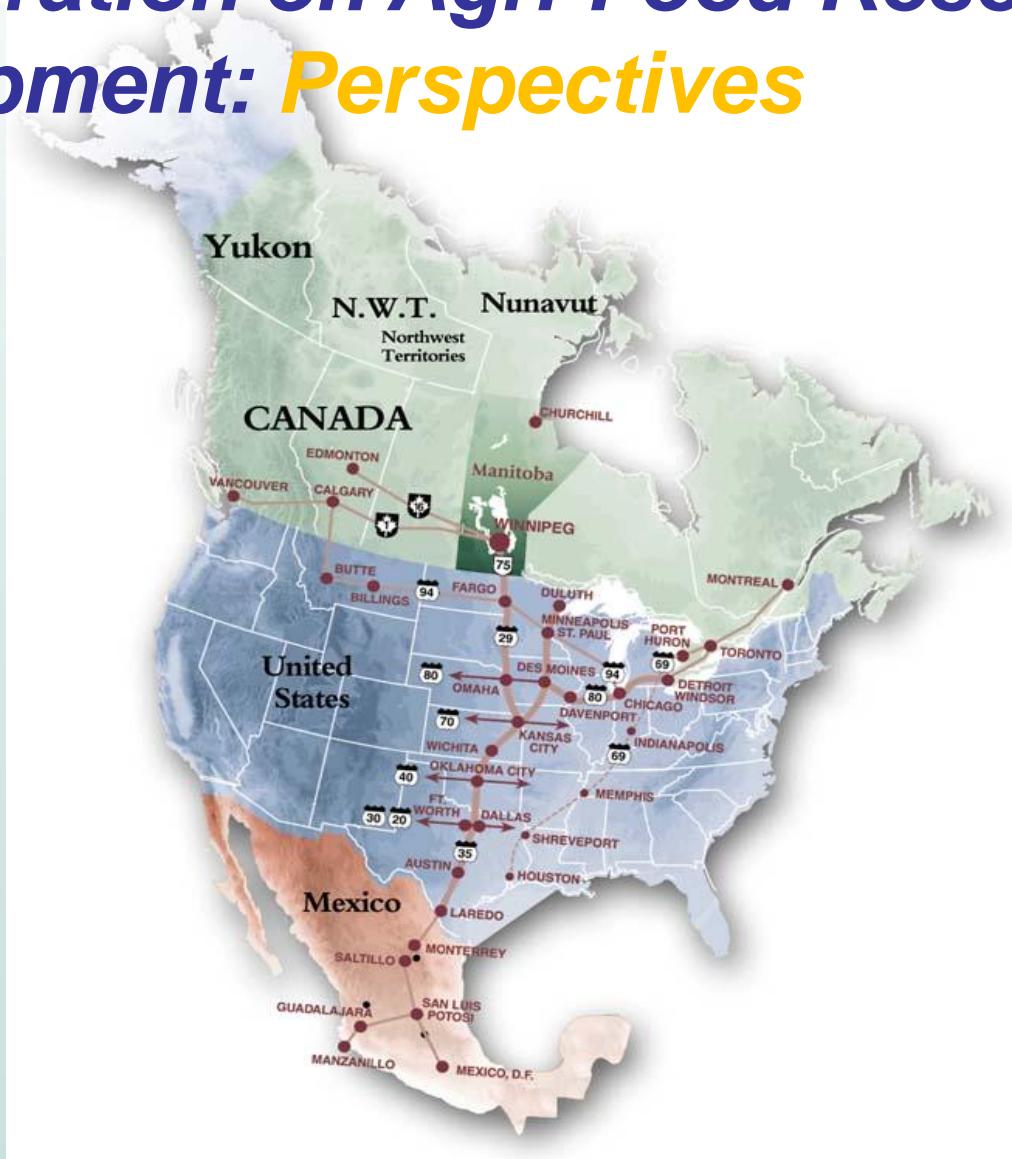


# *Collaboration on Agri-Food Research and Development: Perspectives*

**10-Year Average Manitoba Grain Shipments by Port**

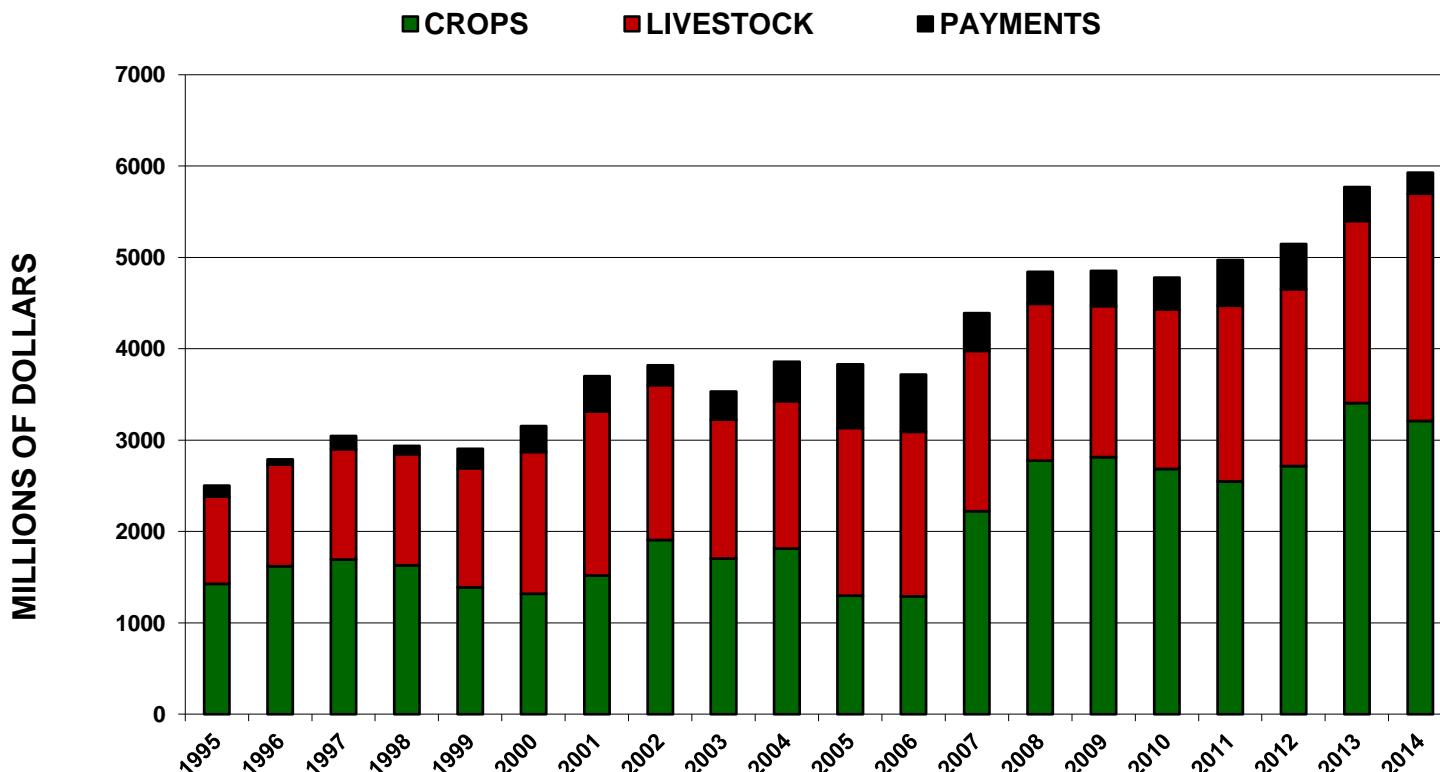


# *Collaboration on Agri-Food Research and Development: Perspectives*



# *Collaboration on Agri-Food Research and Development: Perspectives*

FARM CASH RECEIPTS ESTIMATES  
MANITOBA, JANUARY-DECEMBER, 1995-2014

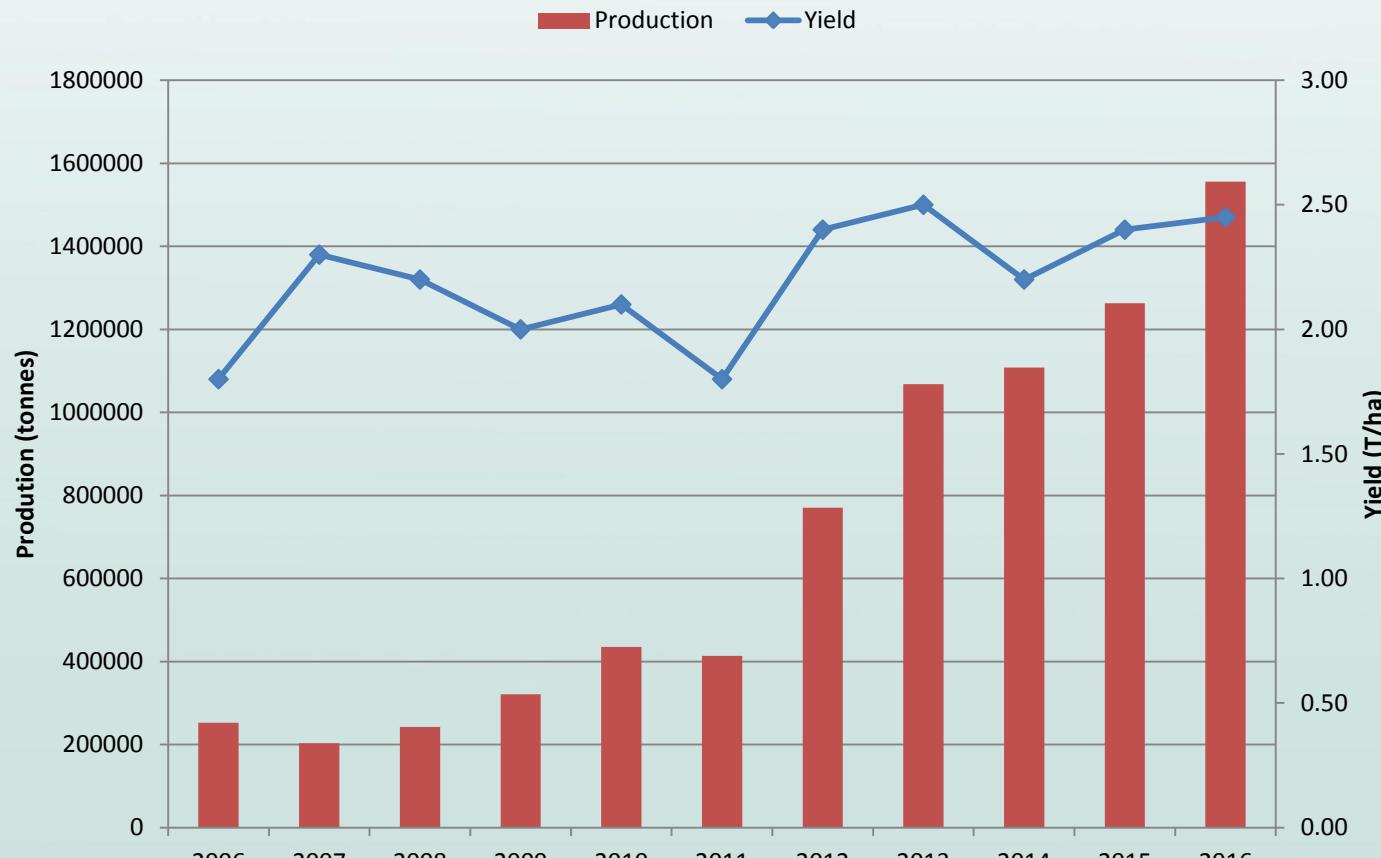


Source: Statistics Canada.

MAFRD, Market Intelligence

# *Collaboration on Agri-Food Research and Development: Perspectives*

**Manitoba Soybean Yield and Production**



Source: MASC “Harvest Production Report”

# ***Collaboration on Agri-Food Research and Development: Perspectives***

| ADAPTED AAFC INNOVATION CONTINUUM |                                   |                                                         |                                                                                  |                                                                 |                                  |                       |
|-----------------------------------|-----------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------------|-----------------------------------------------------------------|----------------------------------|-----------------------|
| Discovery Phase                   |                                   | Pre-Commercialization/Pre-Adoption /Technology Transfer |                                                                                  |                                                                 | Commercialization/Adoption Phase |                       |
| Research<br>(Discovery)           | Research<br>(Proof of<br>Concept) | Prototype<br>Development<br>“Applied<br>Research”       | Demonstration<br>Full Scale<br>Prototype<br>Development<br>“Applied<br>Research” | Market Ready<br>Product<br>Development<br>“Applied<br>Research” | Market Entry                     | Market<br>Development |
|                                   |                                   |                                                         |                                                                                  |                                                                 |                                  |                       |

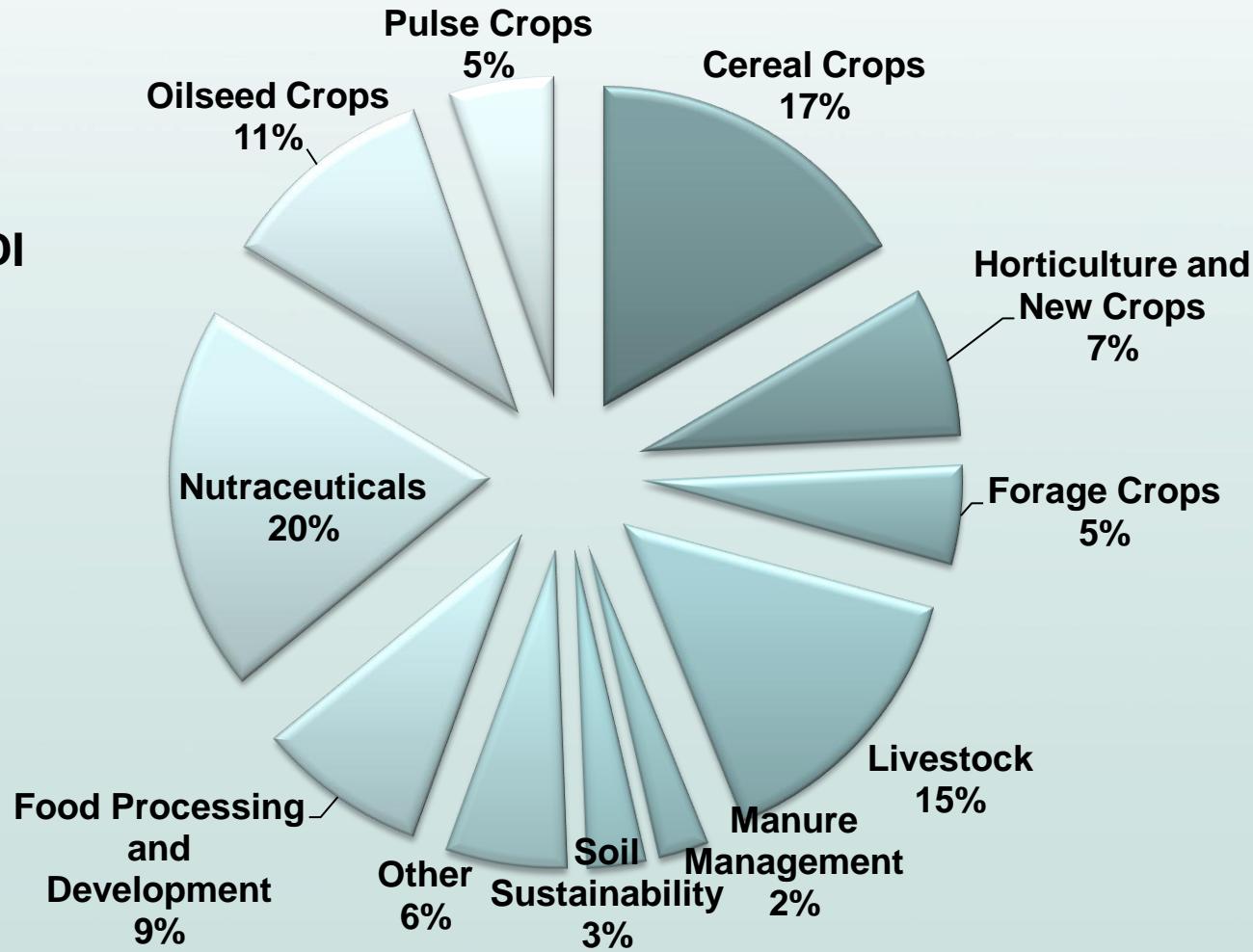
- What do we value: discovery? applied research? adoption?
- What is our risk profile?

# *Collaboration on Agri-Food Research and Development: Perspectives*

- How do we want to approach innovation? a) Incremental projects
  - Discrete single steps toward larger goal
  - Connects industry and govt RFP's
  - Competitive process
  - 1-3 years, 2 or 3 funders
  - Knowledge accumulates

# *Collaboration on Agri-Food Research and Development: Perspectives*

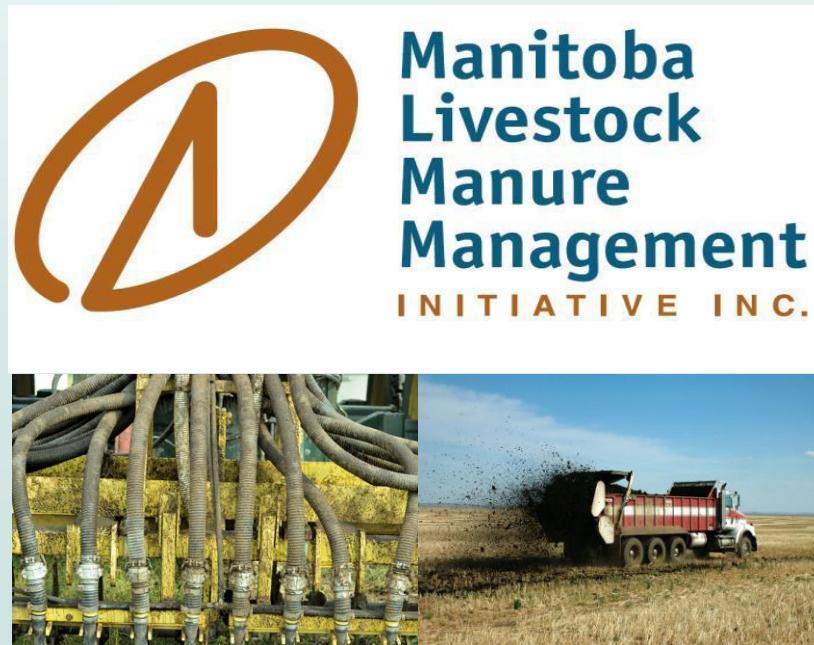
**Incremental  
projects ARDI  
1997-2013  
\$41.3 M**



# *Collaboration on Agri-Food Research and Development: Perspectives*

- How do we want to approach innovation? b) Strategic Initiatives
  - Strategic goals – longer term along entire innovation continuum
  - Govt-Industry agree on need to act
  - Build capacity
  - Multiple funders
  - Often establish a collaborative 3<sup>rd</sup> party to deliver and oversee

# Strategic Initiatives: manure from among the largest populations of pigs and cows in Canada



# Strategic Initiatives: Treatment/prevention of chronic disease with food



**Richardson Centre**  
for Functional Foods  
and Nutraceuticals

**Canadian Centre for Agri-Food Research  
in Health and Medicine**  
*Advancing Medicine Through Agriculture*



# ***Manitoba Agri-Health Research Network***

# Strategic Initiatives: consumer data supporting public trust

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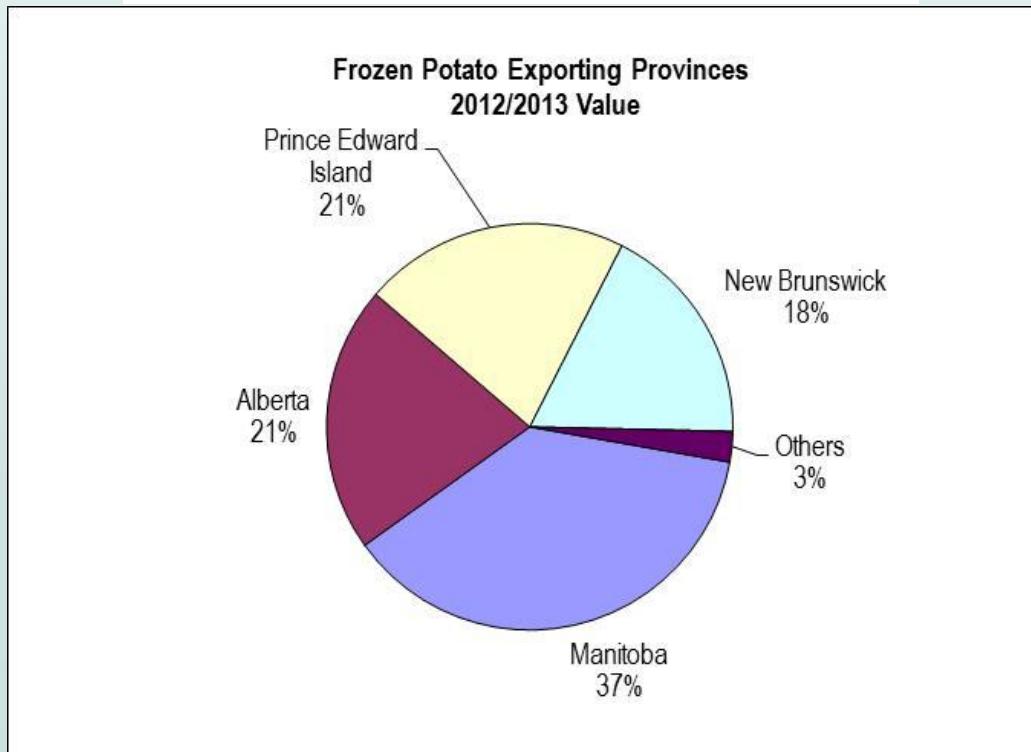
get perfect results □--- 6 ways to fall in love with your partner all over again □--- Family craft: Gingerbread ornar

When it comes to food & health... what's **your** opinion?

out with errors on page.

Internet 100%

# Strategic Initiatives: Largest processing potato producer



## Strategic Initiatives: 3<sup>rd</sup> largest cow herd

**MANITOBA BEEF & FORAGE INITIATIVE Inc.**



# **Strategic Initiatives: Frontier of expanded corn production in North America**



# Strategic Initiatives: Value-added green products for the bio-economy



## **Strategic Initiatives: Capturing opportunities through the “Omics” platforms.**



**GenomePrairie**



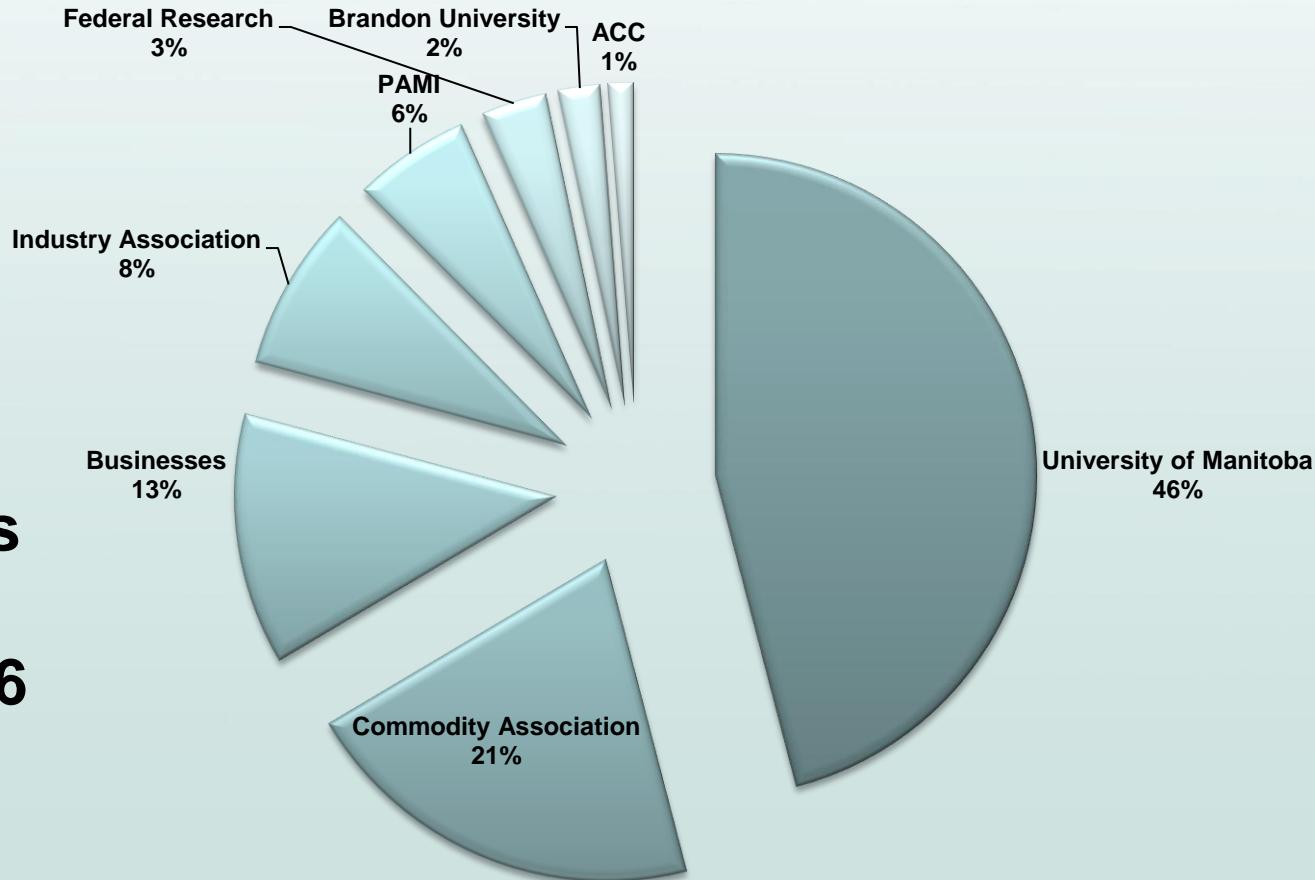
## **Opportunity to Improve Collaboration:** *Align public institutions and industry*

- **We have:**
  - AAFC, UM, BU, ACC, RRC, UW, PAMI, Div Centres
- **We may consider to:**
  - Make it easier for existing players to collaborate – fewer hoops better timeliness for incremental projects
  - Build strategic investment around existing players
  - Fill gaps where to improve resource fit with province's industry profile

# **Opportunity to Improve Collaboration:**

## **Align public institutions and industry**

**All R&D  
Programs  
\$120.3 M  
1998-2016**



# **Opportunity to Improve Collaboration:**

## ***Align public institutions and industry***

- Build strategic investment around existing players e.g. **grain quality**.



**Richardson Centre**  
for Functional Foods  
and Nutraceuticals



**UNIVERSITY  
OF MANITOBA**

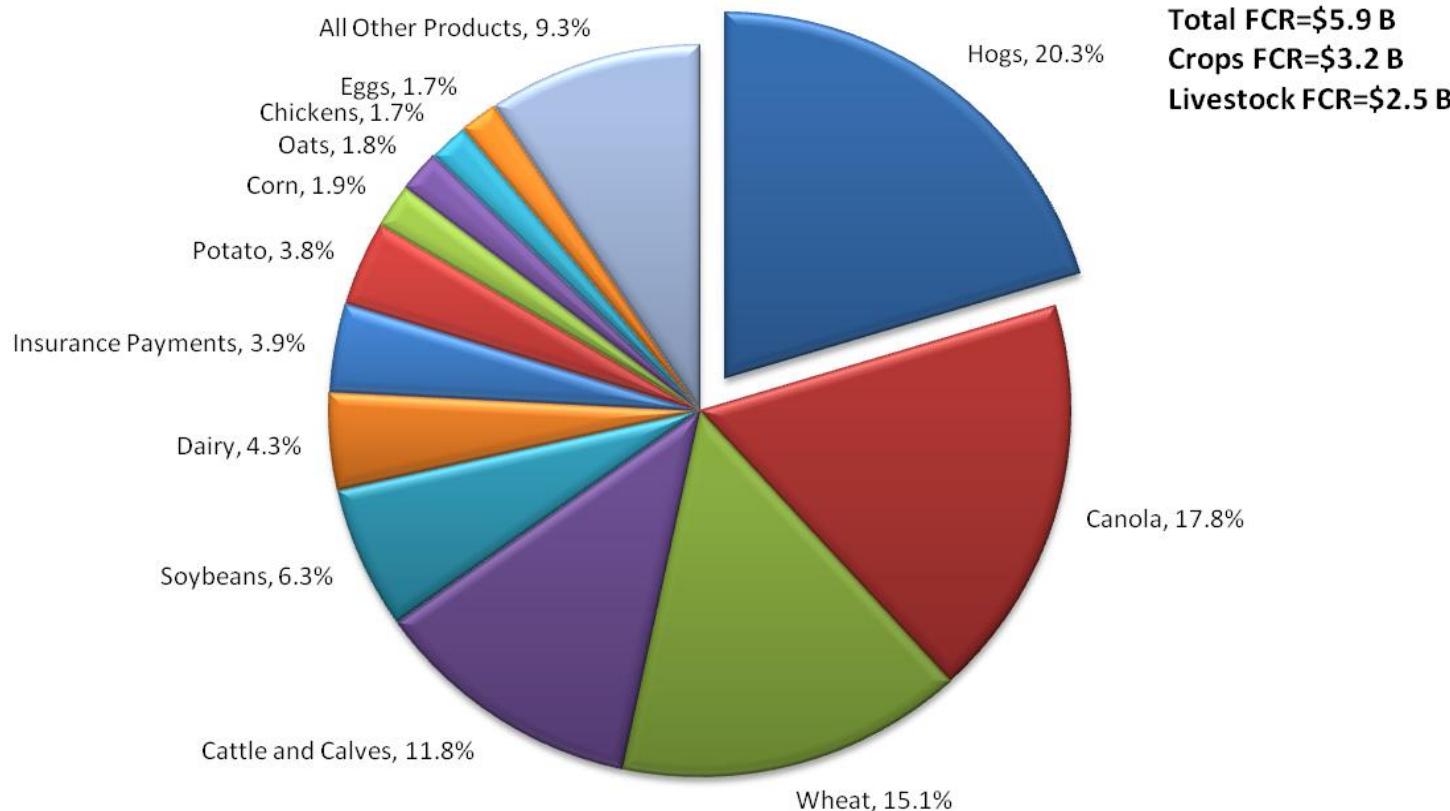
Faculty of Agricultural  
and Food Sciences



# *Opportunity to Improve Collaboration: Align public institutions and industry*

- Fill gaps to improve resource fit with province's industry profile

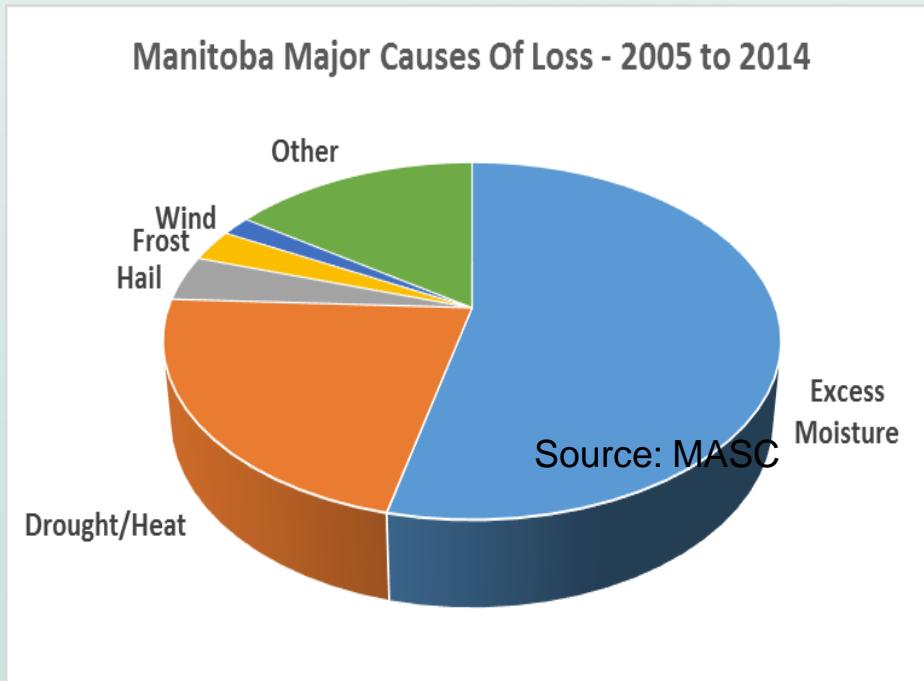
**2014 Sector Contribution to Farm Cash Receipts in Manitoba**



# **Opportunity to Improve Collaboration:**

## **Align public institutions and industry**

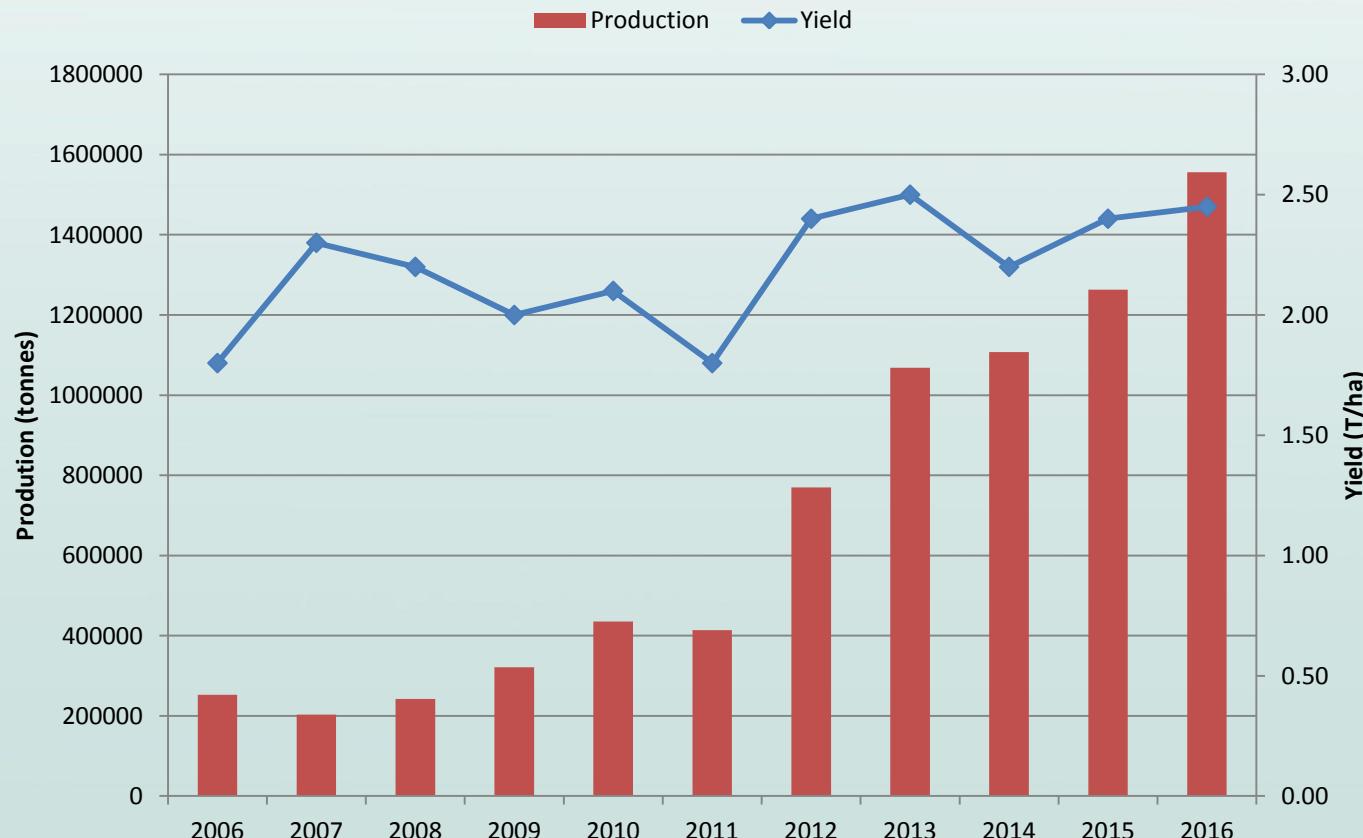
- Fill gaps to improve resource fit with province's industry profile



# *Opportunity to Improve Collaboration: Align public institutions and industry*

- Fill gaps to improve resource fit with province's industry profile

**Manitoba Soybean Yield and Production**



# **Opportunity to Improve Collaboration: Align public institutions and industry**

- Fill gaps to improve resource fit with province's industry profile

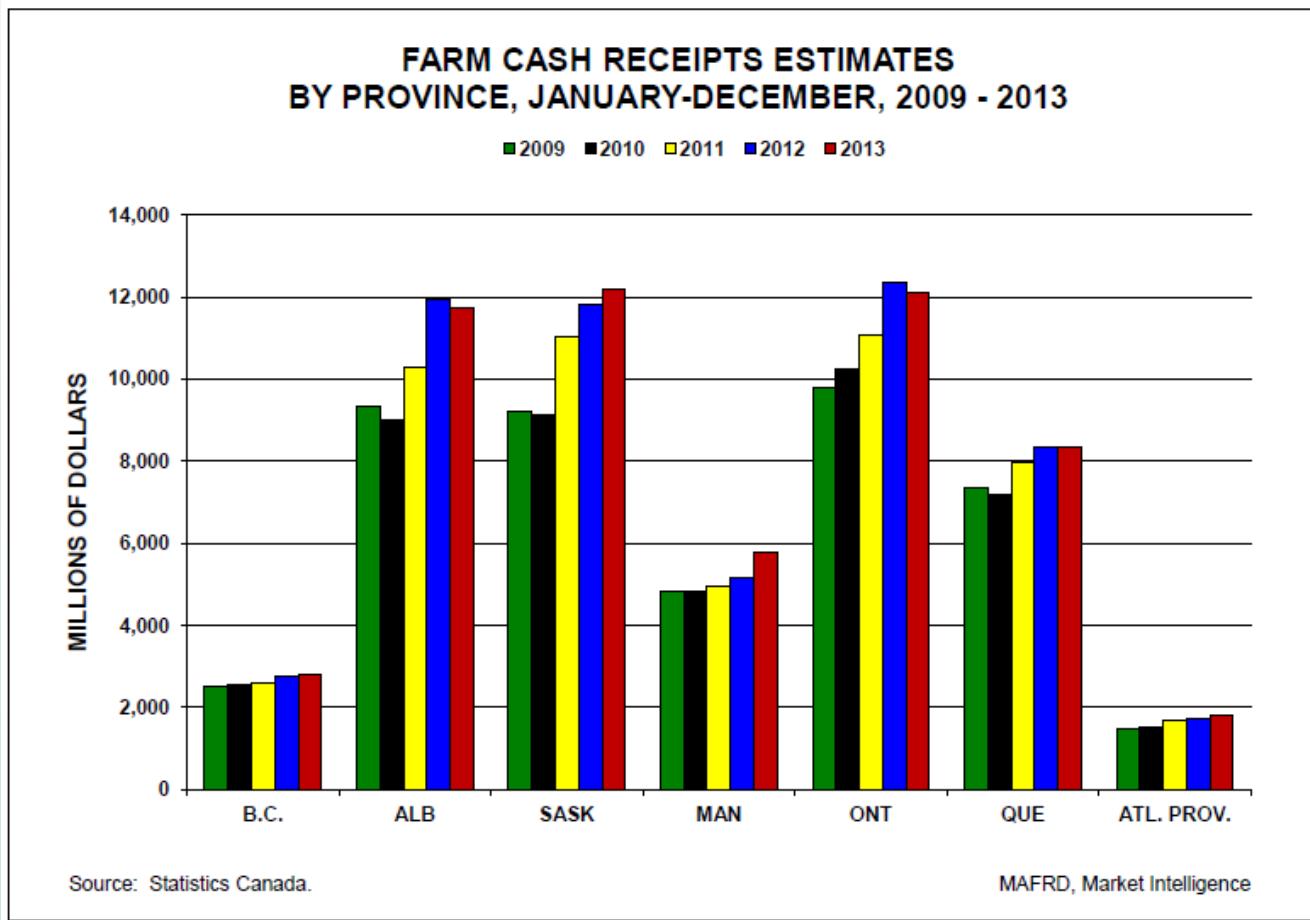


## **Opportunity to Improve Collaboration:**

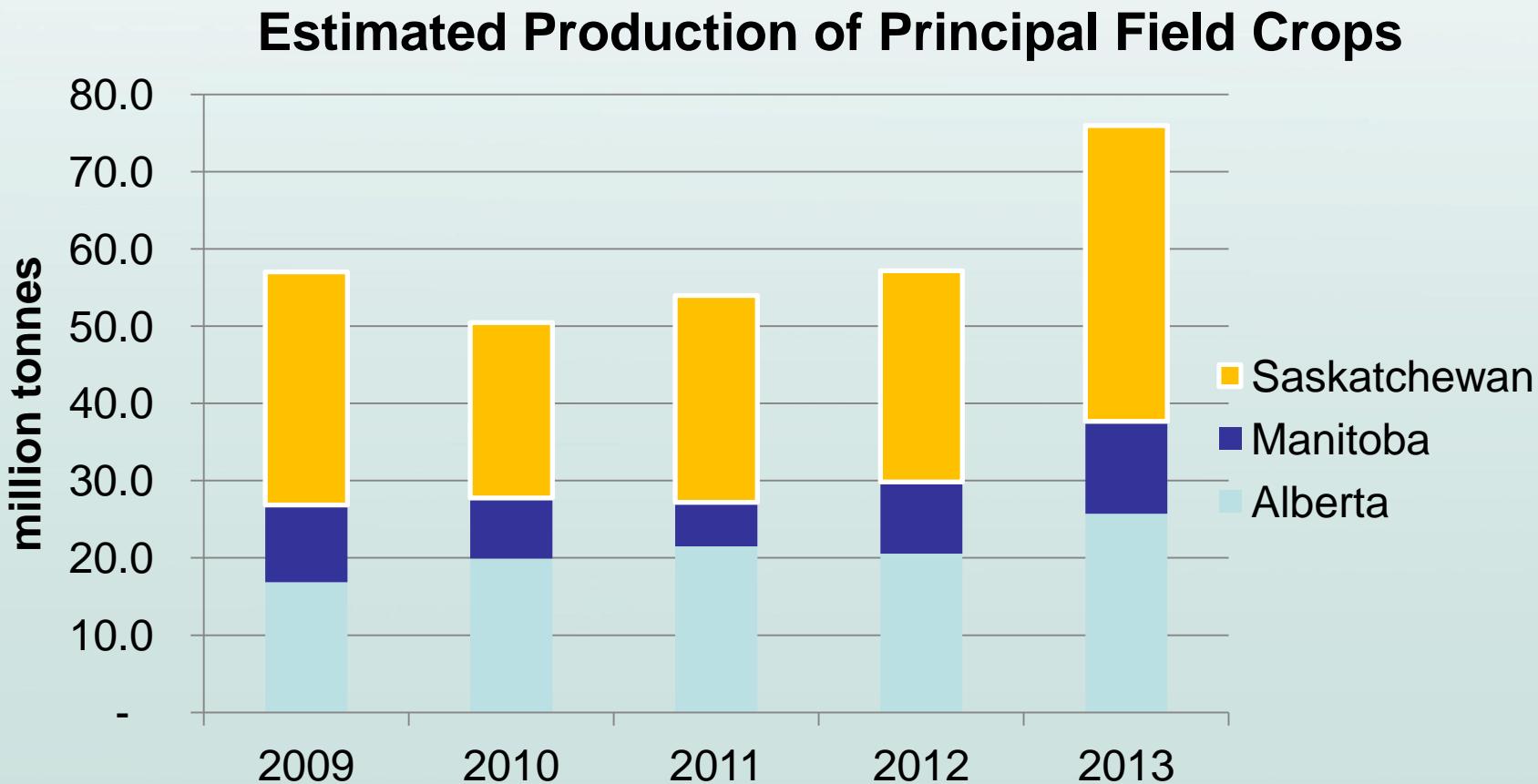
***Build a Manitoba Model – Public, Private, Producer, Processor, People***

- **We have challenges:**
  - Relative cost of R&D
  - Knowledge and innovation are portable
- **We may consider to:**
  - Develop “Made in Manitoba” model
  - Define public, public-private, private roles

# *Opportunity to Improve Collaboration: Build a Manitoba Model – Public, Private, Producer, Processor, People*



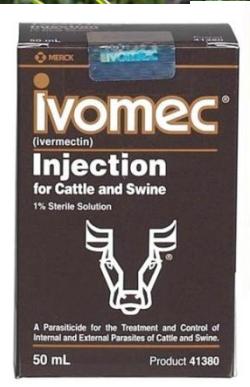
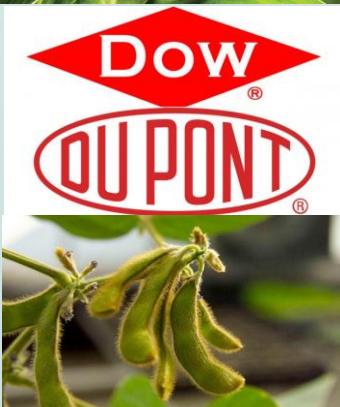
# *Opportunity to Improve Collaboration: Build a Manitoba Model – Public, Private, Producer, Processor, People*



# *Opportunity to Improve Collaboration: Build a Manitoba Model – Public, Private, Producer, Processor, People*



 **DeLaval**





## Opportunity to Improve Collaboration:

*Build a Manitoba Model – Public, Private, Producer,  
Processor, People*



SPECTRUM  
Scientific



MANCAN  
Genetics



HAPLOTECH  
Inc.



# *Opportunity to Improve Collaboration:*



*Build a Manitoba Model – Public, Private, Producer, Processor, People*

MANFLAX

Dairy Farmers  
of Manitoba

MANITOBA  
**chicken**  
PRODUCERS

MANITOBA  
BEEF PRODUCERS™

VEGETABLE GROWERS  
ASSOCIATION OF MANITOBA  
**VG**

ManitobaPork

MANITOBA  
**Pulse Soybean**  
GROWERS

Manitoba  
**Wheat and Barley**  
Growers Association

Manitoba  
Egg Farmers

Manitoba  
**forage & grassland**  
Association

Manitoba  
Canola Growers  
Association



Western  
**Grains**  
Research Foundation

CNSA NATIONAL SUNFLOWER  
ASSOCIATION OF CANADA

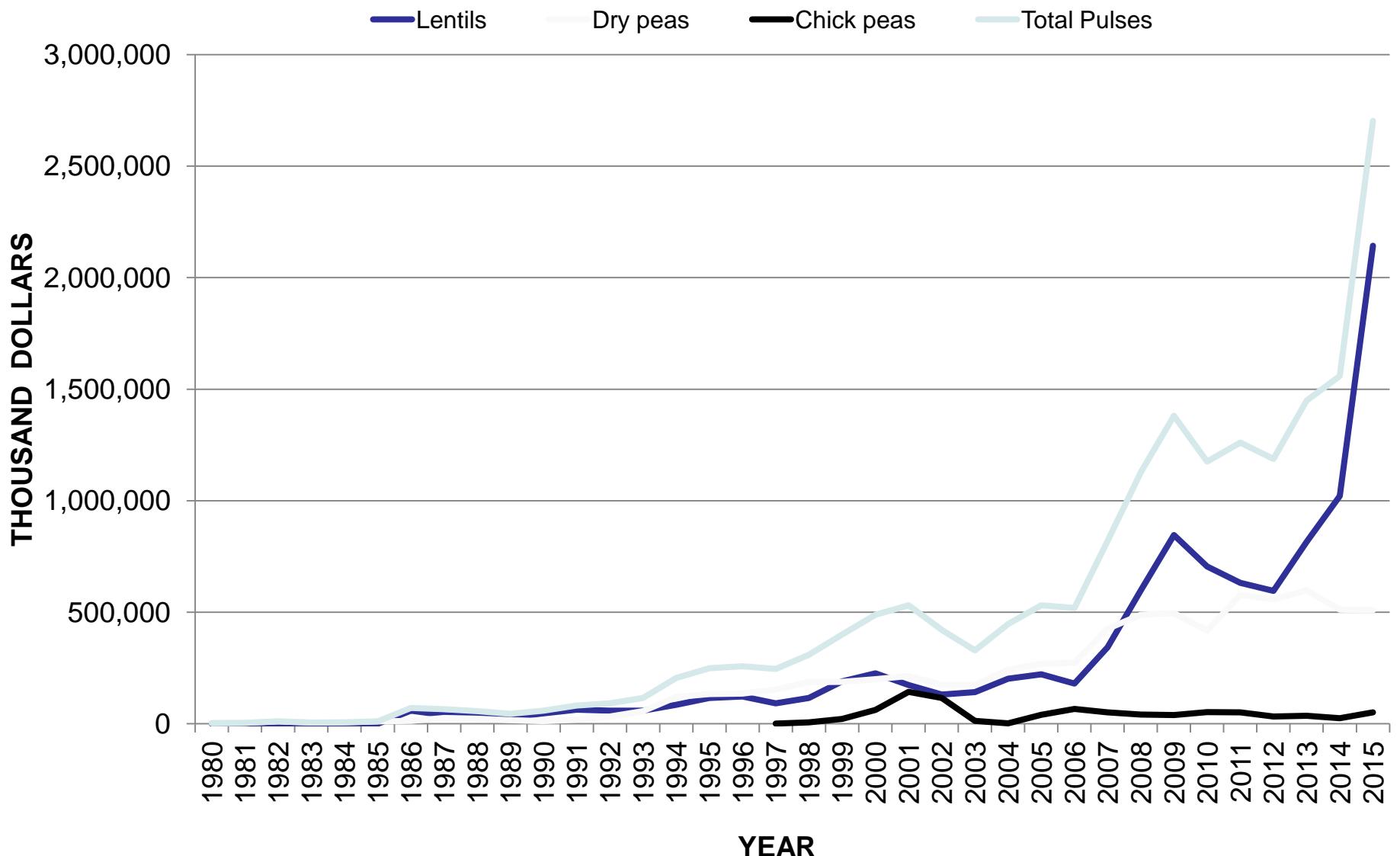
MANITOBA SHEEP  
ASSOCIATION

**PARKLAND**  
INDUSTRIAL HEMP GROWERS  
Co-op Limited



**PRAIRIE**  
FRUIT GROWERS  
ASSOCIATION

## SASKATCHEWAN PULSE FARM CASH RECEIPTS, 1980-2015



## HOG INVENTORY AND FEED PRODUCTION, 1980-2015





MANITOBA **GRAIN**  
INNOVATION **HUB**



