

**2025/26**

**SUPPLEMENT TO THE  
ESTIMATES OF EXPENDITURE  
BUDGET COMPLÉMENTAIRE**

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**BUDGET 2025**

**Manitoba Transportation and Infrastructure**

**Transport et Infrastructure Manitoba**

## **LAND ACKNOWLEDGEMENT**

We acknowledge that Manitoba is located on the Treaty Territories and ancestral lands of the Anishinaabe, Anishinewuk, Dakota Oyate, Denesuline and Nehethowuk nations.

We acknowledge that Manitoba is located on the Homeland of the Red River Métis.

We acknowledge that northern Manitoba includes lands that were and are the ancestral lands of Inuit.

We respect the spirit and intent of Treaties and remain committed to working in partnership with First Nations, Inuit and Métis Peoples as we walk the shared path of truth and reconciliation.

## **RECONNAISSANCE TERRITORIALE**

Nous reconnaissons que le Manitoba se trouve sur les territoires visés par un traité et sur les terres ancestrales des peuples anichinabé, anishinewuk, dakota oyate, dénésuline et nehethowuk.

Nous reconnaissons que le Manitoba se situe sur le territoire des Métis de la Rivière-Rouge.

Nous reconnaissons que le nord du Manitoba comprend des terres qui étaient et sont toujours les terres ancestrales des Inuits.

Nous respectons l'esprit et l'intention des traités. Nous restons déterminés à travailler en partenariat avec les Premières Nations, les Inuits et les Métis alors que nous marchons ensemble vers la vérité et la réconciliation.

**Supplement  
to the Estimates  
of Expenditure  
2025-26**

**Budget  
complémentaire  
2025-26**

**Transportation and  
Infrastructure**

**Transport et  
Infrastructure**

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Accessibility Coordinator, Dawn Henry at 204-945-0444.

# Minister's Message



## Minister of Transportation and Infrastructure

Legislative Building, Winnipeg, Manitoba R3C 0V8 CANADA

I am honoured to present the 2025-26 Manitoba Transportation and Infrastructure Supplement to the Estimates of Expenditure. As Minister of Manitoba Transportation and Infrastructure, I am responsible for the formulation of this Supplement and for the realization of the objectives outlined herein.

It is a privilege to serve as Minister, supported by a dedicated team of experts committed to integrity, professionalism, fiscal responsibility and fostering a promising future for all Manitobans. The results of the plans outlined in this document will be detailed in the department's forthcoming Annual Report for this year, underscoring our commitment to accountability.

The primary goal of Manitoba Transportation and Infrastructure is to ensure safe, reliable, and sustainable infrastructure that meets the need of Manitobans.

We continue to prioritize the development and maintenance of a transportation and infrastructure network that drives trade, facilitates the movement of goods, and supports economic growth across the province. This includes the ongoing expansion of Manitoba's Trade and Commerce Grid Initiative, which enhances an interconnected network of critical north-south and east-west corridors designed to accommodate Roads and Transportation Association of Canada (RTAC) loading - the province's heaviest regulated loading classification.

The 2024-25 Multi-year Infrastructure Investment Strategy outlines planned investments for roads, bridges, airports, and water infrastructure. These investments not only connect Manitoba communities but also provide access to national and international markets and protect communities from flooding. Key projects within this strategy include initiatives under the Trade and Commerce Grid Initiative, the Perimeter Freeway Initiative, and the twinning of the Trans-Canada Highway to the Ontario border.

Manitoba Transportation and Infrastructure remains committed to improving the transportation system to address the economic, safety, and mobility needs of Indigenous communities. As part of this commitment, plans are underway to advance the building of a new airport at Wasagamack First Nation. Developing new highway connections and improving existing transportation infrastructure in and around First Nation communities are also top priorities. The department continues to support strategies for enhanced highway connectivity to these communities and the operation of the winter road network serving remote areas. Additionally, the ongoing support for the Hudson Bay Railway and Port of Churchill demonstrates commitment to promoting Indigenous economic reconciliation and leveraging Manitoba's unique position as Canada's only prairie maritime province while affirming northern sovereignty.

Flood mitigation remains a critical focus of our mandate. The maintenance and rehabilitation of Manitoba's existing network of flood mitigation infrastructure are key to protecting communities and fostering resilience. Significant progress will be made on the Lake Manitoba/Lake St. Martin Outlet Channels Project by resetting relationships with Indigenous Nations involved in this project. Additionally, Manitoba is working with the federal government and Indigenous partners to explore long-term infrastructure solutions and emergency management models to mitigate severe flooding along Fisher River.

As we continue to implement these initiatives, Manitoba Transportation and Infrastructure remains committed to meeting the needs of the province. By prioritizing connectivity, safety, sustainability, and reconciliation, we are laying the foundation for infrastructure that meets today's needs and supports future generations.

I am confident in Manitoba Transportation and Infrastructure's comprehensive plans to build and maintain the infrastructure that Manitobans need to live and work safely while contributing to economic growth. These opportunities pave the way for a more prosperous and sustainable future for all.

"Original signed by"

Honourable Lisa Naylor

Minister of Manitoba Transportation and Infrastructure



# Message ministériel



## Ministre du Transport et de l'Infrastructure

Palais législatif, Winnipeg (Manitoba) R3C 0V8 CANADA

C'est avec un sentiment d'honneur que je présente le budget complémentaire 2025-26 du ministère du Transport et de l'Infrastructure du Manitoba. En tant que ministre du Transport et de l'Infrastructure, j'assume une responsabilité quant à la formulation du budget complémentaire et à l'atteinte des objectifs énumérés dans ce document.

C'est un privilège de servir en tant que ministre, avec le soutien d'une équipe dévouée d'experts qui accorde la plus haute importance à l'intégrité, au professionnalisme, à la responsabilité financière et à la poursuite d'un avenir prometteur au profit de l'ensemble de la population manitobaine. Soucieux de respecter notre engagement en matière d'obligation redditionnelle, nous décrivons plus amplement les résultats des plans dont fait état le présent document dans le rapport annuel que nous déposerons pour cet exercice.

L'objectif principal du ministère du Transport et de l'Infrastructure est d'offrir aux Manitobains une infrastructure sécuritaire, fiable et durable, adaptée à leurs besoins.

Nous continuons de faire de l'aménagement et de l'entretien du réseau de transport et d'infrastructure une priorité afin de stimuler le commerce, de faciliter la circulation des marchandises et de soutenir la croissance économique dans toute la province. Cela inclut la poursuite de l'expansion de l'Initiative du réseau de routes commerciales du Manitoba, qui vise à améliorer un réseau interconnecté de corridors stratégiques, tant nord-sud qu'est-ouest. Ces corridors sont conçus pour respecter les limites de chargement prescrites pour les parcours ARTC (Association des routes et transports du Canada), soit la catégorie de routes désignées par règlement ayant la capacité portante la plus élevée dans la province.

La Stratégie d'investissement pluriannuel de 2024-25 dans le réseau routier du Manitoba présente les investissements prévus pour les routes, les ponts, les aéroports et l'infrastructure hydraulique. Ces investissements visent non seulement à relier les collectivités manitobaines, mais aussi à les protéger contre les inondations et à faciliter l'accès aux marchés nationaux et internationaux. Les principaux projets de cette stratégie sont réalisés dans le cadre de l'Initiative du réseau de routes commerciales, de l'Initiative de l'autoroute périphérique de Winnipeg et des travaux d'élargissement à quatre voies de la route transcanadienne jusqu'à la limite de l'Ontario.

Le ministère du Transport et de l'Infrastructure demeure résolu à améliorer le réseau de transport afin de répondre aux impératifs économiques ainsi qu'aux besoins de sécurité et de mobilité des communautés autochtones. Dans cet esprit, il élabore des plans pour faire avancer la construction d'un nouvel aéroport dans la réserve de Wasagamack. L'aménagement de nouvelles liaisons routières et l'amélioration de l'infrastructure de transport actuelle, tant à l'intérieur qu'aux abords des communautés des Premières Nations, demeurent aussi des priorités absolues. Le ministère continue d'appuyer les stratégies visant à renforcer la connectivité routière de ces communautés ainsi que l'exploitation du réseau routier hivernal qui dessert les régions éloignées. Par ailleurs, son soutien constant au projet de la ligne de chemin de fer de la baie d'Hudson reliant le port de Churchill illustre son engagement à favoriser la réconciliation

économique avec les Autochtones. Ce projet tire également parti de la situation unique du Manitoba en tant que seule province maritime des Prairies canadiennes, tout en réaffirmant la souveraineté du Nord.

L'atténuation des inondations demeure un objectif prioritaire de notre mandat. Il est essentiel d'assurer l'entretien et la remise en état du réseau actuel d'infrastructures d'atténuation des inondations de la province afin de protéger les collectivités et de favoriser leur résilience. Le Manitoba réalisera des avancées majeures dans le cadre du projet de canaux de déversement des lacs Manitoba et St. Martin, notamment en rétablissant les relations avec les nations autochtones touchées. De plus, la Province collabore avec le gouvernement fédéral et des partenaires autochtones pour explorer des solutions d'infrastructure à long terme et des modèles de gestion des interventions d'urgence afin d'atténuer les graves inondations qui surviennent le long de la rivière Fisher.

Tandis que nous poursuivons la mise en œuvre de ces initiatives, le ministère du Transport et de l'Infrastructure reste déterminé à répondre aux besoins de la population. En accordant la priorité à la connectivité, à la sécurité, à la durabilité et à la réconciliation, nous jetons les bases d'une infrastructure qui répond aux besoins d'aujourd'hui et de demain.

J'ai confiance dans les plans exhaustifs qu'élabore le ministère pour construire et entretenir l'infrastructure dont les Manitobains ont besoin pour vivre et travailler en toute sécurité, tout en contribuant à la croissance économique du Manitoba. Ces initiatives ouvrent la voie à un avenir plus prospère et durable au profit de tous.

« Original signé par »

Lisa Naylor

Ministre du Transport et de l'Infrastructure



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# Introduction / Overview of the Supplement to the Estimates of Expenditure

The Supplement to the Estimates of Expenditure (Supplement) provides additional information to the members of the Legislative Assembly and the public in their review of the department information contained in the Summary Budget and the departmental Estimates of Expenditure for the fiscal year ending March 31, 2026.

The Supplement represents the departmental annual planning document and encapsulates the collective vision, values and strategic objectives based on the Premier's mandate letter to guide the development of departmental operational plans. The document also presents financial details that align with the Summary Budget for the department and its other reporting entities.

Departmental information aligns with the Estimates of Expenditure and details the annual appropriations of the department to be approved by the Legislative Assembly through the Appropriation Act. The financial information is meant to supplement, not replicate, the detail included in the Estimates of Expenditure. Please refer to the Estimates of Expenditure for commitment-level detail by sub-appropriation. This Supplement also contains departmental staffing and full-time equivalent (FTE) details that are not part of the Summary Budget or the Estimates of Expenditure.

The Supplement aligns the departments' work to the government's mandate and strategic priorities. Departments then create operating plans that further translate strategy into day-to-day operations. The results are shared at the end of the fiscal year in the annual report, which will be released in September 2026.

The Government of Manitoba has established a performance measurement framework (consisting of the Supplement and Annual Reports) for planning and analysis to support monitoring the results and operational improvement. The framework aims to increase transparency, accountability, and alignment of staff to identify key priorities and work toward achieving them. Department Supplements, Annual Reports, performance results and supporting management information are integral to the government's fiscal and strategic plan, and financial and performance reporting cycle.

The Supplement was revised in 2024-25 to reflect government's strategic priorities and department mandate. Performance measures have been updated to align with the departments' mandate letters. Employee related measures are tracked centrally.

# Introduction / Aperçu du budget complémentaire

Le budget complémentaire fournit un complément d'information aux députés à l'Assemblée législative et au public afin de les aider à passer en revue les renseignements liés au ministère qui sont présentés dans le budget sommaire et dans le Budget des dépenses pour l'exercice se terminant le 31 mars 2026.

Le budget complémentaire est un document de planification annuelle qui résume la vision collective, les valeurs et les objectifs stratégiques établis à la lumière de la lettre de mandat reçue du premier ministre, en vue d'orienter l'élaboration des plans opérationnels du ministère. Il présente également des données financières conformes au budget sommaire du ministère et de ses autres entités comptables.

Les renseignements liés au ministère correspondent au Budget des dépenses et donnent le détail des affectations de crédits annuels du ministère que doit approuver l'Assemblée législative en vertu d'une loi portant affectation de crédits. Les renseignements financiers sont destinés à compléter et non pas à répéter l'information figurant dans le Budget des dépenses. Pour en savoir plus au sujet du niveau d'engagement par sous-crédit, veuillez vous reporter au Budget des dépenses. Le budget complémentaire contient également de l'information sur la dotation en personnel et les équivalents temps plein (ETP) du ministère, qui ne fait pas partie du budget sommaire ou du Budget des dépenses.

Le budget complémentaire permet aux ministères d'harmoniser leur travail avec le mandat et les priorités stratégiques du gouvernement. Les ministères établissent ensuite des plans opérationnels décrivant plus en détail de quelle façon ces thèmes seront intégrés aux activités quotidiennes. Les résultats seront présentés à la fin de l'exercice dans le rapport annuel, qui sera rendu public en septembre 2026.

Le gouvernement du Manitoba a établi, à des fins de planification et d'analyse, un cadre de mesure de la performance (composé du budget complémentaire et des rapports annuels) pour faciliter le suivi des résultats et de l'amélioration des activités. Ce cadre vise à favoriser la transparence et l'obligation redditionnelle, et à offrir une meilleure orientation aux membres du personnel afin que ces derniers cernent les grandes priorités et travaillent à leur réalisation. Les budgets complémentaires, les rapports annuels, les résultats en matière de performance et les renseignements de gestion connexes des ministères font partie intégrante du plan financier et stratégique du gouvernement et de son cycle de production de rapports portant sur les finances et la performance.

Le budget complémentaire a été révisé en 2024-25, afin de tenir compte des priorités stratégiques du gouvernement et du mandat ministériel. Les mesures de la performance ont été mises à jour pour qu'elles concordent avec les lettres de mandat des ministères. Les mesures liées aux employés font l'objet d'un suivi centralisé.

# Department Summary

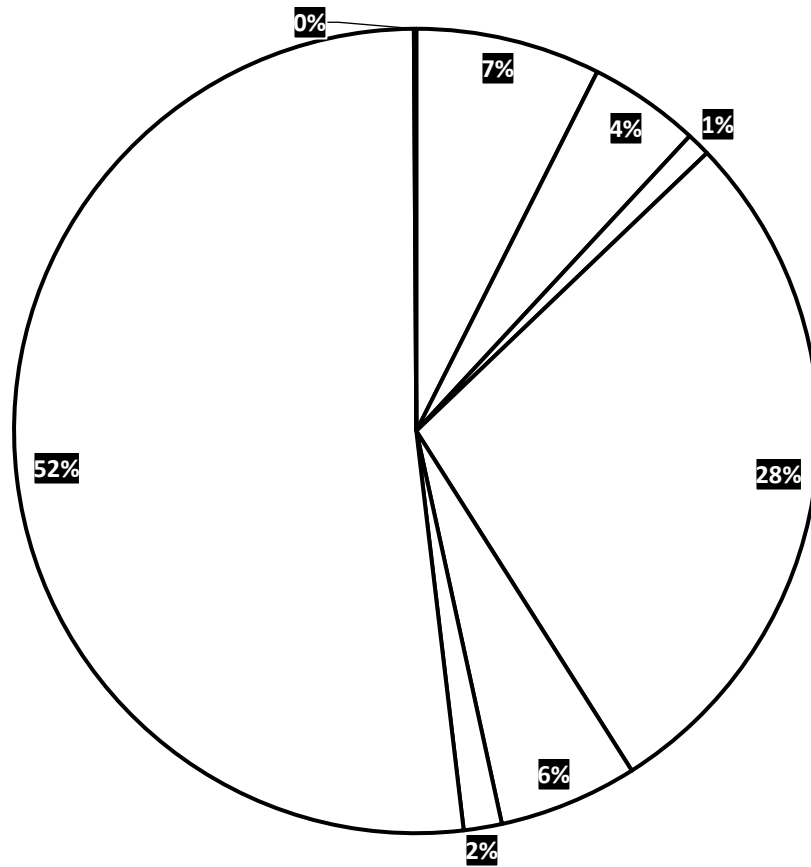
<b>Department Description</b>	The Department of Transportation and Infrastructure is responsible for establishing and managing public infrastructure, including provincial highways and roads, highway bridges and structures, water and flood control works, and northern airports and marine services. It develops, communicates, and administers motor carrier regulatory and safety services. The department also oversees and coordinates emergency preparedness, emergency response, and disaster recovery to prevent the loss of life and minimize damages to property and the environment.
<b>Minister</b>	Honourable Lisa Naylor
<b>Deputy Minister</b>	Ryan Klos

<b>Other Reporting Entities</b>	<b>0</b>	<ul style="list-style-type: none"> <li>The department does not have any Other Reporting Entities.</li> </ul>
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<b>Summary Expenditure (\$Million)</b> Consolidated Core and ORE budgets that make up the department summary budget	
<b>592</b>	<b>552</b>
2025-26	2024-25

<b>Core Expenditure (\$Million)</b> Departmental expenditures as presented in the Estimates of Expenditure		<b>Core Staffing</b> Department's total FTEs	
<b>549</b>	<b>507</b>	<b>1,824.10</b>	<b>1,825.30</b>
2025-26	2024-25	2025-26 FTE	2024-25 FTE

**Percentage Distribution of Expenditures by Operating Appropriation, 2025-26**



Finance and Administration	7%	43,801
Corporate Services	4%	26,339
Infrastructure, Capital Projects	1%	5,652
Transportation Operations	28%	165,924
Engineering and Technical Services	6%	32,928
Emergency Management	2%	9,039
Costs Related to Capital Assets (Non-Voted)	52%	305,299
Interfund Activity	0%	2,586
<b>TOTAL</b>	<b>100%</b>	<b>591,568</b>

# Vue d'ensemble du ministère

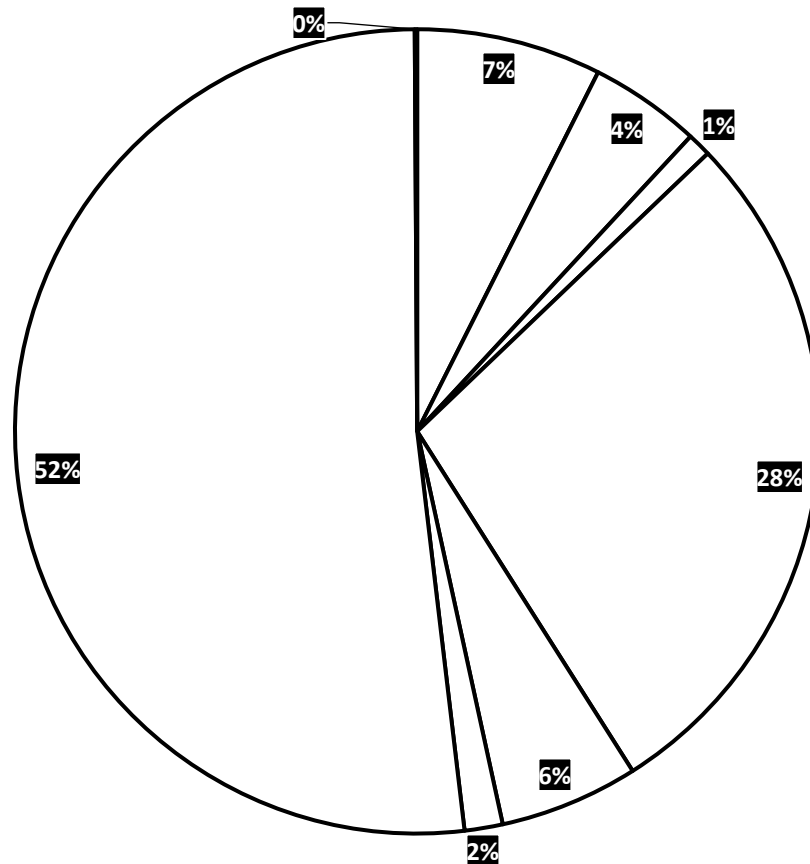
<b>Description du ministère</b>	Le ministère du Transport et de l'Infrastructure est responsable de l'aménagement et de la gestion d'infrastructures publiques comme les routes principales et secondaires de la province, les ponts et les structures routières, les ouvrages de régularisation des eaux et des inondations, les aéroports du Nord et les services maritimes. Il élabore, communique et administre la réglementation des transporteurs routiers et les services de sécurité. Le ministère supervise et coordonne également la préparation aux situations d'urgence, les services d'intervention d'urgence et la remise en état après une catastrophe pour prévenir les pertes de vie et limiter les dommages causés à la propriété et à l'environnement.
<b>Ministre</b>	Lisa Naylor
<b>Sous-ministre</b>	Ryan Klos

<b>Autres entités comptables</b>	<b>0</b>	<ul style="list-style-type: none"> <li>Le ministère n'a pas d'autres entités comptables.</li> </ul>
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<b>Dépenses globales (en millions de dollars)</b> Budgets consolidés du ministère et des autres entités comptables qui composent le budget sommaire	
<b>592</b>	<b>552</b>
2025-26	2024-25

<b>Dépenses ministérielles (en millions de dollars)</b> Dépenses ministérielles telles que présentées dans le Budget des dépenses		<b>Personnel ministériel</b> ETP totaux du ministère	
<b>549</b>	<b>507</b>	<b>1 824,10</b>	<b>1 825,30</b>
2025-26	2024-25	ETP en 2025-26	ETP en 2024-25

## Ventilation (en pourcentage) des dépenses par crédit de fonctionnement, 2025-26



Finances et administration	7%	43,801
Services ministériels	4%	26,339
Projets d'immobilisations pour l'infrastructure	1%	5,652
Gestion du transport	28%	165,924
Ingénierie et technique	6%	32,928
Gestion des urgences	2%	9,039
Coûts liés aux immobilisations (dépenses non votées)	52%	305,299
Transactions interfonds	0%	2,586
<b>TOTAL</b>	<b>100%</b>	<b>591,568</b>

# Department Responsibilities

Manitoba Transportation and Infrastructure is responsible for the construction, maintenance and operation of the province's vast transportation and water-related infrastructure network; the development of transportation and corporate policy, programs, and legislation; the coordination of emergency preparedness, emergency response, and disaster recovery; motor carrier safety and regulation enforcement including carrier permits; and the development and implementation of sustainable transportation initiatives. The Minister is also responsible for the provincial emergency expenditures budget.

The overall responsibilities of the minister and Manitoba Transportation and Infrastructure include:

- **Overseeing Provincial Highways:** Manage 19,100 kilometres (km) of all-weather roads, including approximately 8,980 km of structural pavement (asphalt/concrete surface), 4,210 km of asphalt surface treated pavement, and 5,910 km of gravel roads.
- **Managing Bridges and Culverts:** Supervise 1,655 bridges and overpasses, and 1,125 bridge-sized large culverts on provincial highways and agricultural drainage networks.
- **Maintaining Water-Related Infrastructure:** Ensure the functionality of 13,000 thru-dike culverts, 4,750 km of drains (linear km), 3,350 crossings over drains, 90 dams, 61 reservoirs, 345 water control structures, eight diversions, 19 community ring dikes, 425 km of linear river diking, and 41 pumping stations.
- **Operating Airports and Ferries:** Administer 22 operational and one non-operational airport locations, along with four ferries to remote communities to facilitate passengers, freight, and medical assistance.
- **Leading Emergency Management:** Manitoba Emergency Management Organization (EMO) works with provincial government departments and local authorities to support the development and enhancement of emergency management programs across Manitoba. This work spans the four phases of emergency management including mitigation, preparedness, response, and recovery, including the coordination of provincial responses to large scale disasters or emergencies. Manitoba EMO is also responsible for the Disaster Financial Assistance program and the issuance of Alert Ready alerts.
- **Engaging in Indigenous Consultation, Engagement, and Reconciliation:** Engage with Indigenous Nations and communities to address concerns and ensure reconciliation is integrated into departmental projects and programs.
- **Managing Capital Investments:** Allocate \$595 million in 2025-26 to highway infrastructure, water-related infrastructure, northern airports, and marine infrastructure, general assets, and flood mitigation infrastructure. Prioritize long-term assets renewal, enhance climate resiliency, support economic development, and foster innovation and connectivity in infrastructure planning over five years.
- **Advancing Strategic Transportation Policies:** Enhance Manitoba's multimodal transportation system to strengthen supply chains vital to the province's trade. Support key initiatives including the CentrePort Canada Inland Port initiative and Arctic Gateway Group Limited Partnership's rehabilitation of the Hudson Bay Railway line to Churchill.

The Minister is also responsible for:

- Disaster Assistance Appeal Board
- Licence Suspension Appeal Board
- Medical Review Committee

## Responsabilités ministérielles

Le ministère du Transport et de l'Infrastructure est responsable de la construction, de l'entretien et de l'exploitation du vaste réseau d'infrastructures de transport et de gestion des ressources hydriques de la province; de l'élaboration de lois, de politiques et de programmes relatifs au ministère et aux transports; de la coordination des préparatifs en cas d'urgence et des mesures d'intervention aux situations d'urgence ainsi que du rétablissement après une catastrophe; de la sécurité et de l'application de la réglementation dans l'industrie des transports routiers, y compris la délivrance de permis; de l'élaboration et de la mise en œuvre d'initiatives de transport durable. La personne occupant le poste de ministre est également responsable du budget provincial relatif aux urgences diverses.

Les responsabilités générales de la personne occupant le poste de ministre et du ministère du Transport et de l'Infrastructure comprennent les suivantes :

- Supervision des routes provinciales – Gérer 19 100 km de routes toutes saisons, dont quelque 8 980 km en revêtement structural (surface en asphalte ou en béton), 4 210 km en revêtement constitué d'une couche d'empierrement revêtue de bitume et 5 910 km en chaussées de gravier.
- Gestion des ponts et ponceaux – Contrôler 1 655 ponts et viaducs et 1 125 ponceaux de la taille d'un pont sur les routes provinciales et dans les réseaux de drainage agricole.
- Entretien des immobilisations liées à la gestion des ressources hydriques – Veiller à la fonctionnalité de 13 000 ponceaux de digues, 4 750 kilomètres linéaires de canaux de drainage, 3 350 voies de passage au-dessus des canaux de drainage, 90 barrages, 61 réservoirs, 345 ouvrages de régularisation des eaux, huit ouvrages de dérivation, 19 digues circulaires communautaires, 425 km de digues linéaires de cours d'eau et 41 postes de pompage.
- Exploitation d'aéroports et de traversiers – Administrer 22 aéroports opérationnels (et un aéroport non opérationnel) et quatre traversiers pour faciliter le transport des passagers, du fret et des secours médicaux vers des localités éloignées.

- Responsabilité de la gestion des situations d'urgence – L'Organisation de gestion des situations d'urgence travaille avec les ministères provinciaux et les administrations locales pour soutenir l'élaboration et l'amélioration des programmes de gestion des situations d'urgence dans l'ensemble du Manitoba. Ce travail couvre les quatre phases de la gestion des urgences, à savoir l'atténuation, la préparation, l'intervention et le rétablissement, et comprend la coordination des interventions provinciales en cas de catastrophes ou d'urgences à grande échelle. L'Organisation de gestion des situations d'urgence est également responsable du Programme d'aide financière aux sinistrés et de la diffusion d'alertes émanant du Système national d'alertes au public.
- Consultation et mobilisation des Autochtones et réconciliation avec ces peuples – Consulter les nations et les communautés autochtones pour répondre à leurs préoccupations et s'assurer que la réconciliation fait partie intégrante des projets et des programmes ministériels.
- Gestion des dépenses en immobilisations – Allouer 595 millions de dollars en 2025-2026 dans les infrastructures (transports routiers et maritimes, gestion des ressources hydriques et atténuation des inondations), les aéroports du Nord et les actifs généraux; accorder la priorité au renouvellement des actifs à long terme, renforcer la résilience climatique, soutenir le développement économique et favoriser l'innovation et la connectivité dans la planification de l'infrastructure sur cinq ans.
- Progression des politiques stratégiques en matière de transport – Améliorer le réseau de transport multimodal du Manitoba afin de renforcer les chaînes d'approvisionnement vitales pour le commerce de la province; soutenir des initiatives clés, comme le projet du terminal intermodal CentrePort Canada et les travaux de restauration, par l'Arctic Gateway Group Limited Partnership, de la ligne de chemin de fer de la baie d'Hudson qui relie Churchill.

La personne occupant le poste de ministre est aussi responsable des entités suivantes :

- Commission d'appel de l'aide aux sinistrés
- Commission d'appel des suspensions de permis
- Comité d'étude des dossiers médicaux

# Statutory Responsibilities

Any statutes that are not assigned to a particular minister are the responsibility of the Minister of Justice, as are any amendments to those statutes.

The CentrePort Canada Act (SM 2008, c. 45)

The Drivers and Vehicles Act (SM 2005, c. 37, Sch. A)

The Dyking Authority Act (RSM 1987, c. D110)

The Emergency Measures Act (SM 1987-88, c. 11)

The Emergency 911 Public Safety Answering Point Act (SM 1997, c. 19)

The Groundwater and Water Well Act (SM 2012, c. 27)  
[as it relates to the planning, construction, or operation of provincial water control works]

The Highway Traffic Act (SM 1985-86, c. 3)

The Infrastructure Contracts Disbursement Act (RSM 1987, c. H65)  
*(formerly The Highways and Transportation Construction Contracts Disbursement Act, C.C.S.M. c. H65)*

The Lake of the Woods Control Board Act (RSM 1987, c. L30)

The Off-Road Vehicles Act (SM 1987-88, c. 64)

The Public Works Act (RSM 1987, c. P300)  
[except as it relates to real estate matters within the mandate of the Department of Public Service Delivery]

The Provincial Railways Act (SM 1993, c. 32)

The Red River Floodway Act (SM 2004, c. 18)

The Surveys Act (RSM 1987, c. S240)

[Part II]

The Trans-Canada Highway Act (RSM 1987, c. T140)

The Transportation Infrastructure Act (SM 2018, c. 10, Sch. A)

The Water Power Act (RSM 1987, c. W60)  
[as it relates to the planning, construction, or operation of provincial water control works]

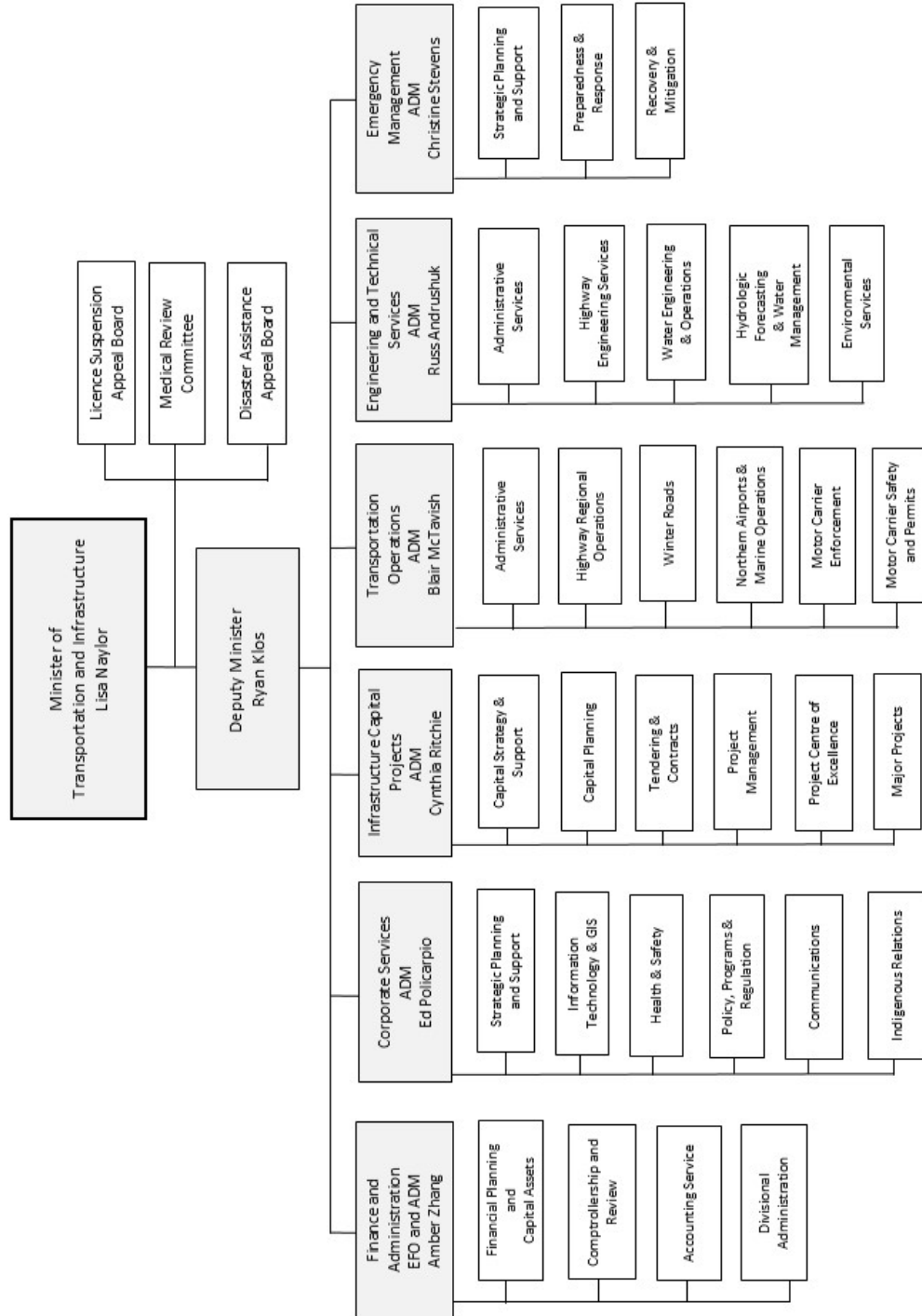
The Water Resources Administration Act (RSM 1987, c. W70)

The Water Rights Act (RSM 1988, c. W80)  
[as it relates to the planning, construction, or operation of provincial water control works]

The Water Supply Commissions Act (RSM 1988, c. W100)

# Organizational Structure

Transportation and Infrastructure as of April 1, 2025



# Operating Environment and Departmental Risk

Manitoba Transportation and Infrastructure (MTI) continues to face risks associated with departmentally-owned and grant-supported capital assets. These challenges are compounded by the impacts of climate change, geopolitical uncertainties, and shifting economic conditions all while remain committed to maintain and support public access, ensure safety, and deliver reliable service.

MTI's infrastructure strategy is aligned with the goal of achieving resilience and sustainability. The commitment of the province to "building back better" reflects a proactive approach to risk mitigation and long-term infrastructure resilience. Collaboration with municipalities, Indigenous Nations and other stakeholders demonstrates a multi-stakeholder approach to infrastructure planning, management, and delivery. These partnerships enhance equitable services delivery and align with the province's goals for reconciliation and economic growth.

Federal partnerships, such as the Disaster Financial Assistance Arrangements, play a critical role in disaster recovery and risk mitigation efforts. MTI continues to advocate for improved funding mechanisms and strengthened federal partnerships to enhance the effectiveness of these programs.

Manitoba is increasingly affected by environmental challenges, including more frequent and intense wildfires, floods, and extreme weather events due to climate change. Warmer winters present unique operational and management challenges particularly for critical infrastructure such as winter roads. In response, MTI's 2024-25 Multi-year Infrastructure Investment Strategy prioritizes climate adaptation by allocating 22 per cent of projects, ensuring infrastructure can withstand severe weather events and long-term climate shifts. Key flood protection initiatives, such as the Lake Manitoba/Lake St. Martin Outlet Channels Project, are central to province's flood mitigation efforts. These projects not only strengthen the existing infrastructure network but also provide essential flood mitigation and enhance safety for nearby communities.

The Mitigation and Preparedness Program further strengthens disaster mitigation efforts by focusing on reducing future climate-related risks. These initiatives reflect MTI's commitment to sustainability and environmental stewardship while protecting Manitobans.

Manitoba's key infrastructure assets are maintained through a combination of internal resources and partnerships with externally contracted service delivery partners. Municipalities contribute by managing low-volume departmental roads in and around their regions, while main high-volume roadways are overseen by internal operations. The department prioritizes building and sustaining sector capacity, both internal and external to government, amidst a competitive provincial labour market. To adapt to an evolving workforce, new and targeted recruitment strategies are being developed to enhance staff retention and ensure sufficient staffing resources to maintain and deliver services across Manitoba. Additionally, MTI places a strong emphasis on relationship-building with Indigenous Nations, particularly for infrastructure projects affecting traditional territories.

MTI is committed to fostering economic growth while maintaining community safety through efficient and effective infrastructure management. The department actively monitors rising costs driven by inflation and procurement challenges, particularly in northern Manitoba, to mitigate potential cost escalations and ensure fair project pricing.

The release of the 2024–25 Multi-Year Infrastructure Investment Strategy and the practice of early procurement tender advertisement empower industry partners to build capacity and maintain competitive pricing. Additionally, MTI continuously seeks process improvements, such as enhancing internal engineering resources to support early design work. These efforts provide flexibility in executing the department's five-year investment plan.

Strategic initiatives such as the Trade and Commerce Grid Initiative and CentrePort Canada development, aim to enhance economic development and improve connectivity to national and international markets, further advancing Manitoba's economic objectives.

Risk management at MTI is guided by Manitoba Risk Management Policy and the department's Comptrollership Framework, ensuring compliance with legislative and regulatory requirements. The executive-level Audit and Risk Committee oversees governance, accountability, and fraud prevention strategies, fostering a culture of integrity and transparency. This comprehensive framework addresses potential policy, operations, human resources, financial, legal, health and safety, environment, and reputational risks.

Through strategic investments, stakeholder collaboration, and continuous process improvements, MTI ensures Manitoba's infrastructure remains safe, reliable, and resilient. The department's proactive approach supports the province's long-term goals for sustainable infrastructure and community well-being.

# Department Performance Measurement

The departmental strategic objectives reflect the elected government priorities listed in the department mandate letters. The government identified five provincial themes: Lowering Costs for Families, Rebuilding Health Care, Growing Our Economy, Safer, Healthier Communities and A Government that Works for You, with the department's objective listed under three of the themes.

## Vision

Connect and protect Manitoba

## Mission

To ensure safe, reliable, and sustainable infrastructure and services for Manitoba and its communities.

## Values

- Trustworthy
- Accountable
- Innovative
- Committed
- Caring

## Provincial Themes and Department Objectives

### Healthier Families and Safer Communities

1. Build and maintain the infrastructure Manitobans need to live and work safely and efficiently.

### Growing Our Economy

2. Work with other Manitoba departments to build the infrastructure we need to grow our economy.

### A Government that Works for You

3. Engage proactively with communities and respond to their needs.
4. Deliver on commitments in a fiscally responsible way.

# Mesure de la performance du ministère

Les objectifs stratégiques ministériels reflètent les priorités du gouvernement élu, qui sont décrites dans les lettres de mandat. Le gouvernement a désigné cinq thèmes provinciaux (Réduire les coûts pour les familles, Rebâtir le système de soins de santé, Faire croître notre économie, Des familles plus en santé et des communautés plus sûres et Un gouvernement qui travaille pour vous) sous lesquels sont répertoriés les objectifs ministériels.

## Vision

Relier et protéger les collectivités du Manitoba

## Mission

Veiller à la sécurité, à la fiabilité et à la durabilité de l'infrastructure et des services offerts au Manitoba et à ses collectivités

## Valeurs

- Fiabilité
- Responsabilité
- Innovation
- Engagement
- Bienveillance

## Thèmes provinciaux et objectifs ministériels

### Des familles plus en santé et des communautés plus sûres

1. Construire et entretenir l'infrastructure dont les Manitobains ont besoin pour vivre et travailler efficacement et en toute sécurité

### Faire croître notre économie

2. Travailler avec d'autres ministères du Manitoba pour construire l'infrastructure dont nous avons besoin pour développer notre économie

### Un gouvernement qui travaille pour vous

3. S'engager de manière proactive auprès des communautés et répondre à leurs besoins
4. Respecter nos engagements d'une manière responsable sur le plan financier

# Department Performance Measurement - Details

## Healthier Families and Safer Communities

### 1. Build and maintain the infrastructure Manitobans need to live and work safely and efficiently

#### Key Initiatives

##### Flood mitigation infrastructure

- Maintain and rehabilitate Manitoba's existing network of flood mitigation infrastructure to protect communities from flooding. This includes over 1,000 culverts on the highway network, over 900 structures to support agricultural drainage, community ring dikes, diversions, pumping stations, linear river dikes and dams, including the Shellmouth Dam and Reservoir, Portage Diversion, Fairford River Water Control Structure, Red River Floodway, and Assiniboine River Dikes (Portage la Prairie to Baie St. Paul). This aligns with the Minister's mandate letter.

##### Lake Manitoba/Lake St. Martin Outlet Channels Project

- Advance the proposed Lake Manitoba/Lake St. Martin Outlet Channels Project and reset relationships with Indigenous Nations involved in this project. The proposed project will enhance flood protection to communities around Lake Manitoba and Lake St. Martin and help to strengthen Manitoba's existing network of flood mitigation infrastructure. The Manitoba government is committed to building the flood protection necessary to keep Manitobans safe and recognizes the importance and urgency of this proposed project given previous flood events around Lake Manitoba and Lake St. Martin. This initiative aligns with the Minister's mandate letter, and supports key priorities outlined in the Speech from the Throne.

##### Fisher River Flood Mitigation Project

- Address potential severe flooding. This project requires cooperation and support with the federal government and First Nations partners to explore long-term infrastructure solutions as well as emergency management models for First Nations along Fisher River. Functional/preliminary design assignment for this project is expected to be tendered in early 2025 and will take approximately two years to complete. The detailed engineering study, regulatory approvals, and construction would likely take five to eight years to complete, depending on the outcome of the study and following the functional/preliminary design phase. This aligns with the Ministers mandate letter.

##### Road Safety Strategy

- Reduce fatal and serious injury collisions on provincial highways. The department developed a Road Safety Strategy which focuses on eight key initiatives, including the establishment of a road safety section within the department, governance of traffic data, review of fatal collisions, network screening, systemic safety planning and the development of a Road Safety Action Plan. This aligns with the Minister's mandate letter.

## Performance Measures

Measure	2022-23 Actual	2023-24 Actual	2024-25 Target	2025-26 Target
1.a Number of commercial vehicle safety inspections conducted per year	6,141	8,800	8,700	9,000
1.b Condition score of provincial dams per year	2.49	2.40	2.49	2.40
1.c Number of client usage/ hits on 511 annually	-	22,412,216	22,000,000	23,000,000
1.d Number of bridge inspections per year	2,037	2,050	2,500	2,800
1.e Number of inspections of provincial dams and dikes per year	431	397	400	414
1.f Percentage of service availability of provincial airports per year	99.9%	99.9%	99.9%	99.9%
1.g Ratio of steps achieved (out of 6) on Outlet Channels Project environmental approval annually	3	4	6	6

**1.a Number of commercial vehicle safety inspections conducted per year:** This measure is indicative of departmental efforts to assure the safety of heavy-duty commercial trucks travelling on the provincial road network, including ensuring any infrastructure degradation owing to overweight trucks is minimized to the extent possible. The measure captures the number of commercial vehicle safety inspections conducted annually.

**1.b Condition score of provincial dams per year:** Manitoba Transportation and Infrastructure uses a proprietary asset risk index from one to five (where one is best, and five is worst) to assess condition of provincial dams. Dams are crucial assets for water management purposes, irrigation, recreation, and flood mitigation.

**1.c Number of client usage/hits on 511 annually:** Manitoba 511 events indicate that the department is providing timely and accurate information that is useful to the travelling public. Manitoba 511 has improved software analytics statistics, which now tracks events, including page views, user engagement, etc. and not simply site visits. This performance measure was previously listed as “2.c Number of client usage/hits on 511 annually”.

**1.d Number of bridge inspections per year:** The repercussions of highway bridge failure can be catastrophic. In this context, proactive disclosure of Manitoba Transportation and Infrastructure practices to maintain bridge safety is important to instill public confidence and trust in the safety of our travel network. This measure provides proactive disclosure of the total number of bridge inspections that the department undertakes annually.

**1.e Number of inspections of provincial dams and dikes per year:** This measure represents the total of engineering and maintenance inspections of provincial dams and dikes. Frequency targets vary from year to year as sites are either on a three-year or two-year inspection schedule. Inspections demonstrate departmental practices to maintain the integrity and repair of critical infrastructure to promote the security and safety of communities and families.

**1.f Percentage of service availability of provincial airports per year:** This measure shows the service reliability of the 22 provincially operated remote airports, which is the only all-season transport access

mode available to many northern Indigenous communities. It is a measure of scheduled availability against time lost, based on Manitoba Transportation and Infrastructure's scheduled hours of service levels cumulatively offered annually.

**1.g Ratio of steps achieved (out of 6) on Outlet Channels Project environmental approval annually:** This measure is identified by formal markers achieved or surpassed within the federal environmental approval process for the proposed Lake Manitoba/Lake St. Martin Outlet Channels project, expressed as a ratio of steps achieved within all steps to completion of a federal decision to permit project construction.

# Growing Our Economy

## 2. Work with other Manitoba departments to build the infrastructure we need to grow our economy

### Key Initiatives

#### Blue Ribbon Panel

- Continue to work with the blue-ribbon panel of local leaders and municipal officials to advise the government on infrastructure priorities. This initiative will enhance the department's ability to focus on creating good local jobs building horizontal infrastructure as emphasized in the Minister's mandate letter.

#### Churchill and Centreport

- Work with the department of Business, Mining, Trade and Job Creation to advance initiatives to develop Churchill and Centreport as transportation and supply chain hubs. Investment in the Port of Churchill supports economic development, employment, remote community access and resupply that are crucial for Northern communities as well as interprovincial and global connectivity. Developing Centreport will help attract trade-based investment and create good jobs. Both initiatives are ongoing and aligned with Minister's mandate letter.

#### Multi-Year Infrastructure Investment Strategy

- Prioritize transportation capital projects outlined in the five-year investment strategy under the four key themes: infrastructure renewal, economic development, climate resiliency, and connectivity and innovation. This strategy aims to improve social, economic, and environmental return on investment and value for money in infrastructure investment practices of the department. This initiative is ongoing and supports the Minister's mandate letter with respect to ensuring that MTI's investment in infrastructure is ongoing, supports economy and creates good jobs in Manitoba.

#### The Manitoba Trade and Commerce Grid

- Increase the proportion of our highway network able to accommodate the heaviest and most efficient truck loadings. This initiative is ongoing and aligns with the department's commitment in the Minister's mandate letter to build infrastructure that allows reliable movement of goods and services.

## Performance Measures

Measure	2022-23 Actual	2023-24 Actual	2024-25 Target	2025-26 Target
2.a Percentage of pavement in good or fair condition annually	71.8%	71%	71.8%	70%
2.b Percentage of closures of uncontrolled access points and medians on North Perimeter Highway annually	85%	90%	90%	95%
2.c Reduction in Hudson Bay Railway transit/delay time (minutes) from Port of Churchill to The Pas annually	-	-	-	130
2.d Percentage of the Trade and Commerce grid operating RTAC (Road Transportation Association of Canada) truck weight loadings annually	86%	87%	87%	88%

**2.a Percentage of pavement in good or fair condition annually:** Based on nationally accepted engineering criteria known as the International Roughness Index, this measures the condition of critical provincial assets supporting trade and commerce, citizen mobility and inter-community connectivity. This measure supports the targeting of future capital investment, amongst other criteria the department utilizes.

**2.b Percentage of closures of uncontrolled access points and medians on North Perimeter Highway annually:** This measure is indicative of a significant departmental focus to improve safety and travel/trade fluidity on one of Manitoba's main commerce routes, the North Perimeter Highway. Activities are underway to reach target for this measure. The closures of uncontrolled access points and medians redirects traffic to controlled intersections and is a critical step to promoting safety on the Perimeter Highway.

**2.c Reduction in Hudson Bay Railway transit/delay time (minutes) from Port of Churchill to The Pas annually:** This measure will capture the transit time of Hudson Bay Railway that has been reduced over time through rail rehabilitation and rail efficiency improvements. The measure is expressed in minutes. It is expected that reduced transit/delay time will improve HBR's service to Manitoba's northern and remote communities and businesses.

**2.d Percentage of the Trade and Commerce grid operating RTAC (Road Transportation Association of Canada) truck weight loadings annually:** This measure is an indication of the highway network's contribution to the efficiency of truck transport services supporting trade, commerce, and business investment. The measure is expressed as the percentage of the kilometres of strategic highways that form the 7,112 km Trade and Commerce Grid that currently meets the maximum truck weight loading (RTAC standards, which is Manitoba's heaviest regulated loading classification). Manitoba Transportation and Infrastructure aims to achieve, in the longer term, 100 per cent completion of the Trade and Commerce Grid to meet and support RTAC maximum truck loadings.

# A Government that Works for You

## 3. Engage proactively with communities and respond to their needs

### Key Initiatives

#### Airport at Wasagamack First Nation

- Build a new airport at Wasagamack First Nation as part of our northern airport strategy, supporting safe, reliable, all-season access to the communities of Wasagamack First Nation and St. Theresa Point First Nation. Progress on Phase 1 - construction of the road connecting Wasagamack First Nation to the new airport site in ongoing. This project was referenced as a priority in the Minister’s mandate letter.

#### Renew relationships and advance Indigenous reconciliation

- Carry out respectful and productive consultation, and actively listen to their concerns. MTI commits to active involvement in provincial initiatives affecting Indigenous Peoples, and to create opportunities for respectful partnerships.
- Improve the transportation system to meet Indigenous economic access, safety, and mobility needs. The following actions support this goal: delivery of program related to the highways network linking rural First Nations; the winter road network to remote communities; ongoing commitment to supporting the continued operation and development of the Hudson Bay Railway and Port of Churchill to promote Indigenous economic reconciliation; an ongoing \$15 million capital investment in the Thompson Airport redevelopment; and, via provision of 22 remote airports and four ferries.

#### Central Online Communication Platform

- Develop a central online communication platform that enhances the capabilities of all provincial emergency management partners to coordinate activities and align on communication through this central platform within the Emergency Measures Organization.

### Performance Measures

Measure	2022-23 Actual	2023-24 Actual	2024-25 Target	2025-26 Target
3.a Number of agreements conducted with municipalities for road services per year	-	96	96	95
3.b Number of communications to Indigenous rights holders on priority capital projects annually	1,800	1,600	1,950	1,500

**3.a Number of agreements with local governments for road and right of way services per year:** This is the number of agreements with municipalities relating to gravel road maintenance, snow clearing and noxious weed management on road rights of way. These agreements indicate prudence and value for money in public expenditure by aligning road services with local municipal efforts for similar activities on low volume routes, while maintaining service levels. Agreements serve as a basis to establish trusted partnerships for further delivery of similar services performed by Manitoba Transportation and Infrastructure and municipalities, where appropriate. This performance measure was previously listed as “3.a Per cent increase in agreements conducted with municipalities for road services per year.”

**3.b Number of communications to Indigenous rights holders on priority capital projects annually:** This measure, as referenced by the number of formal rights holder outreaches and communications for the proposed Lake Manitoba/Lake St. Martin Outlet Channels project and twinning of the Trans Canada

Highway, is indicative of the depth and detail of Manitoba Transportation and Infrastructure’s operationalization of Indigenous consultation and engagement for major infrastructure projects. This measure was formerly “2.g Number of communications to Indigenous rights holders on active projects under federal Environmental Assessment” but has been expanded to capture the consultation activities of the branch on mandated priority capital projects.

#### 4. Deliver on commitments in a fiscally responsible way

##### Key Initiatives

##### Mitigation and Preparedness Program

- Provide municipalities the opportunity to mitigate future disasters by building local resiliency against natural disasters, extreme weather events, and the impacts of climate change.

##### Modernization of Disaster Financial Assistance Program

- Leverage changes to the federal Disaster Financial Assistance Arrangements (DFAA) to advance disaster risk reduction, build climate resilience, and to better support people in Manitoba’s communities.
- Work to adjust the provincial Disaster Financial Assistance Program to align with the revised DFAA to respond to a changing climate and the needs of Manitobans.

##### Performance Measures

Measure	2022-23 Actual	2023-24 Actual	2024-25 Target	2025-26 Target
4.a Number of truck permits issued via single window electronically per year	41,092	47,684	45,000	<b>45,000</b>
4.b Per cent of operating budget spent annually	99.4%	99.7%	100%	<b>100%</b>
4.c Per cent of capital budget spent annually	67.6%	97.5%	80%	<b>90%</b>

**4.a Number of truck permits issued via single window electronically per year:** This measure is the number of truck permits issued through the Manitoba Transportation and Infrastructure Online Permitting System or over-dimensional, overweight, Trucking Productivity Program route agreement, productivity, fuel tax, and temporary registration. This system allows some permits to be issued immediately electronically and represents a major initiative to improve service and reduce administrative burden for Manitoba Transportation and Infrastructure. The number of permits is subject to fluctuations annually as they are related to truck-based economic activity occurring in the province.

**4.b Per cent of operating budget spent annually:** Expressed as the proportion of the annual operating budget authority spent.

**4.c Per cent of capital budget spent annually:** Expressed as the proportion of the annual capital budget authority spent.

# Financial Details

## Consolidated Expenditures

This table includes the expenditures of the department and other reporting entities that are accountable to the minister and aligns to the Summary Budget.

**Manitoba Transportation and Infrastructure does not have OREs.**

Main Appropriations	Part A - Operating	Other Reporting Entities	Consolidation and Other Adjustments	2025-26 Summary	2024-25 Summary
			\$(000s)		
Finance and Administration	3,601	-	40,200	<b>43,801</b>	43,489
Corporate Services	26,339	-	-	<b>26,339</b>	8,931
Infrastructure, Capital Projects	5,652	-	-	<b>5,652</b>	6,473
Transportation Operations	165,924	-	-	<b>165,924</b>	161,255
Engineering and Technical Services	32,928	-	-	<b>32,928</b>	32,716
Emergency Management	9,039	-	-	<b>9,039</b>	10,703
Costs Related to Capital Assets (NV)	305,299	-	-	<b>305,299</b>	284,055
Interfund Activity	-	-	2,586	<b>2,586</b>	4,011
<b>TOTAL</b>	<b>548,782</b>	<b>-</b>	<b>42,786</b>	<b>591,568</b>	<b>551,633</b>

NV – Non-Voted

## Departmental Expenditures and FTEs by Appropriation and Type

This table includes the expenditures of the department and aligns to the Estimates of Expenditure.

Main Appropriations	2025-26		2024-25	
	FTEs	\$(000s)	FTEs	\$(000s)
Finance and Administration	40.00	3,601	40.00	3,289
Corporate Services	80.00	26,339	80.00	8,931
Infrastructure, Capital Projects	95.00	5,652	94.70	6,473
Transportation Operations	1,084.10	165,924	1,085.60	161,255
Engineering and Technical Services	478.00	32,928	478.00	32,716
Emergency Management	47.00	9,039	47.00	10,703
Costs Related to Capital Assets (NV)	-	305,299	-	284,055
<b>TOTAL</b>	<b>1,824.10</b>	<b>548,782</b>	<b>1,825.30</b>	<b>507,422</b>
<b>Expense by Type</b>				
Salaries and Employee Benefits	1,824.10	90,622	1,825.30	85,813
Other Expenditures	-	134,855	-	136,948
Grant Assistance	-	18,006	-	606
Amortization	-	305,299	-	284,055
<b>TOTAL</b>	<b>1,824.10</b>	<b>548,782</b>	<b>1,825.30</b>	<b>507,422</b>

Please refer to the Manitoba Estimates of Expenditure for the Reconciliation of the 2024-25 Adjusted Print.

## Departmental Staffing

### Full Time Equivalent (FTE) and Salaries and Employee Benefits by Appropriation

Main Appropriations	2025-26		2024-25	
	FTEs	\$(000s)	FTEs	\$(000s)
Finance and Administration	40.00	3,168	40.00	2,856
Corporate Services	80.00	7,435	80.00	6,727
Infrastructure, Capital Projects	95.00	3,945	94.70	4,363
Transportation Operations	1,084.10	53,598	1,085.60	51,297
Engineering and Technical Services	478.00	18,010	478.00	16,661
Emergency Management	47.00	4,466	47.00	3,909
Costs Related to Capital Assets (NV)	-	-	-	-
<b>TOTAL</b>	<b>1,824.10</b>	<b>90,622</b>	<b>1,825.30</b>	<b>85,813</b>

# Equity and Diversity Benchmarks

Manitobans are best served by a public service that is inclusive and representative of the diverse population of Manitoba at all levels of the organization, including senior management. Employment equity status is self-identified on a voluntary basis when individuals are hired into a position, or at any time during their employment with Manitoba’s public service. Employment equity groups include women, Indigenous peoples, visible minorities, and persons with disabilities.

<b>Equity Group</b>	<b>Benchmarks</b>	<b>% Total Employees as of December 31</b>
Women	50%	22.9%
Indigenous People	16%	17.8%
Visible Minorities	13%	21.0%
Persons with Disabilities	9%	2.9%

# Overview of Capital Investments, Loans and Guarantees

	2025-26	2024-25	
Part B – Capital Investment	\$(000s)	\$(000s)	Expl.
Provides for the acquisition of general and infrastructure assets.			
<i>General Assets:</i> Provides for the acquisition of information technology systems, equipment, major building construction, and building renovation projects.			
<i>Infrastructure Assets:</i> Provides for the construction and enhancement of provincial highways, bridges, airport runways, and water control structures.			
<b>General Assets</b>			
Transportation Capital Projects and Equipment	10,500	5,219	1
<b>Infrastructure Assets</b>			
Highways Infrastructure	515,000	500,000	2
Northern Airport and Marine Operations Infrastructure	9,500	6,245	3
Water – Related Infrastructure	45,000	28,536	4
Flood Mitigation Infrastructure	15,000	-	5
<b>Subtotal - Infrastructure Assets</b>	<b>584,500</b>	<b>534,781</b>	
<b>TOTAL</b>	<b>595,000</b>	<b>540,000</b>	

## Explanations:

1. The increase is to support capital improvements to aging maintenance buildings, weigh scales, and transportation equipment.
2. The increase will support strategic projects such as the Perimeter Freeway Initiative and twinning the Trans Canada Highway in eastern Manitoba.
3. The program supports all infrastructure assets that are directly related to airport or marine transportation, including advancing strategic priorities such as building a new airport at Wasagamack First Nation.
4. The increase of investment in water-related infrastructure will improve Manitoba's climate resiliency and adaptation and protect Manitobans from more frequent flooding and other extreme weather events.
5. This new program supports infrastructure that increases Manitoba's resiliency to large flood events, including consulting and engaging with Indigenous Nations on the proposed Lake Manitoba and Lake St. Martin Outlet Channels project and the Fisher River Flood mitigation study.

**Manitoba Transportation and Infrastructure does not have any Part C – Loans and Guarantees or Part D – Other Reporting Entities Capital Investment.**

# Departmental Program and Financial Operating Information – Part A Expenditure and FTEs

## Finance and Administration (Res. No.15.1)

### Main Appropriation Description

Provides executive management, financial planning, comptrollership, and overall administrative support to the department.

Sub-appropriations	2025-26		2024-25		Expl.
	FTE	\$(000s)	FTE	\$(000s)	
Minister's Salary	1.00	48	1.00	33	1
Executive Support	13.00	1,222	13.00	1,067	
Finance and Administration	26.00	2,331	26.00	2,189	
<b>TOTAL</b>	<b>40.00</b>	<b>3,601</b>	<b>40.00</b>	<b>3,289</b>	

### Expense by Type

Salaries and Employee Benefits	40.00	3,168	40.00	2,856	
Other Expenditures	-	433	-	433	
<b>TOTAL</b>	<b>40.00</b>	<b>3,601</b>	<b>40.00</b>	<b>3,289</b>	

### Explanation:

1. The increase is related to ministers' portfolio changes on November 14, 2024.

## Sub-Appropriation Description

### Minister's Salary (15.1a)

Provides additional compensation to which an individual appointed to the Executive Council is entitled.

### Executive Support (15.1b)

Accommodates administrative support for the Minister and Deputy Minister. Provides executive management direction and monitoring to the department.

#### Key Objectives

- Provide effective executive leadership in achieving the department's vision, mission, goals, and priorities.

#### Main Activities

- Advises the Minister on all aspects of policy affecting the department.
- Manages, coordinates, and monitors the activities of the department.
- Provides administrative support to the Minister and Deputy Minister.

#### Expected Results

- Deliver the department's programs and services effectively and efficiently, including allocation of financial, physical, and human resources in line with the government's policies and priorities.

### Finance and Administration (15.1c)

Maintains an active comptrollership function, oversees departmental financial management and leads the development of financial policies and procedures. Provides support to the divisional and departmental administrative policies and processes.

#### Key Objectives

- Provide high quality departmental financial management.
- Maintain an active comptrollership function in accordance with government and department financial policies and requirements.
- Deliver effective administrative support to senior leadership and divisional management.

#### Main Activities

- Oversees departmental comptrollership, including coordinating compliance and attest audits, planning, and leading departmental reviews, and providing comptrollership advice and services.
- Provides financial planning, budgeting, forecasting, and reporting, including the compilation of the estimates and cash flows.
- Provides accounting services for the processing of financial documents, general ledger accounting, functional direction, and financial systems development support.
- Provides asset accounting for the department's general and infrastructure assets.
- Provides office coordination and administrative support to divisional management, including hiring, information coordination, employee on-boarding/off-boarding, assembling packages for key reporting requirements, and coordinating divisional activities.

## Expected Results

- Prepare high-quality packages for the annual Estimates, cashflow and various financial reporting in a timely manner.
- Execute program reviews and financial audits in priority areas based on risk assessment, including providing recommendations and assisting with process improvements.
- Develop, review, and update financial and administrative policies and procedures.
- Process and track financial transactions and account reconciliations in an accurate and timely manner.
- Coordinate the office efficiently and facilitate divisional events successfully.

## Key Initiatives

- Undertake financial analysis to assess the feasibility and return on investment of cost reduction and revenue generation options, in support of the provincial priority to balance the budget.
- Improve financial asset management and establish comprehensive policies and procedures related to asset accounting processes, in support of the provincial priority of fiscal responsibility.
- Enhance comptrollership, undertake internal review of programs and processes, and provide financial and/or SAP training, consistent with the government's strategic objective to improve financial comptrollership capacity.
- Administer strategic grant programs, including funding for the Hudson Bay Railway and Port of Churchill, in alignment with the government commitment to support rural and northern transportation and grow our economy.
- Review and improve the timelines of payment processing. Implement a SharePoint-based invoice intake system to automate invoice approval, track timelines, improve record keeping, and enhance approval control.

## Corporate Services (Res. No. 15.2)

### Main Appropriation Description

Provides central support for the department to ensure effective program delivery and appropriate utilization of departmental resources. This includes overseeing corporate strategy, policy, communications, information technology, and workplace health and safety. Leads the development of legislation, regulatory initiatives, strategies, policies, plans, and programs to sustainably manage, protect, and build Manitoba's infrastructure. Facilitates meaningful engagement and consultations with Indigenous Nations on projects and initiatives, fostering partnerships that advance reconciliation and strengthen relationships.

Sub-appropriations	2025-26		2024-25		Expl.
	FTE	\$(000s)	FTE	\$(000s)	
Strategic Planning and Support	7.00	18,817	7.00	2,046	1
Information Technology and GIS	22.00	2,612	22.00	2,362	
Health and Safety	10.00	865	10.00	802	
Policy, Programs and Regulation	19.00	1,839	19.00	1,684	
Communications	9.00	845	9.00	741	
Boards and Commissions	4.00	425	4.00	425	
Indigenous Relations	9.00	936	9.00	871	
<b>TOTAL</b>	<b>80.00</b>	<b>26,339</b>	<b>80.00</b>	<b>8,931</b>	
<b>Expense by Type</b>					
Salaries and Employee Benefits	80.00	7,435	80.00	6,727	
Other Expenditures	-	1,171	-	1,871	2
Grant Assistance	-	17,733	-	333	1
<b>TOTAL</b>	<b>80.00</b>	<b>26,339</b>	<b>80.00</b>	<b>8,931</b>	

#### Explanations:

1. The increase is primarily related to funding to the Arctic Gateway Group (AGG) for the development of the Hudson Bay Railway and Port of Churchill.
2. General reduction to support government fiscal sustainability and the commitment to balance the budget.

## Sub-Appropriation Description

### Strategic Planning and Support (15.2a)

Leads strategic, planning and coordination activities, including inter-departmental initiatives, Council of Ministers and Deputy Ministers of Transportation and Highway Safety, related federal-provincial processes, horizontal integration requirements supporting departmental delivery, and strategic initiatives that support departmental objectives related to economic and social development.

#### Key Objectives

- Advance centrally mandated policy and program aimed at positioning Manitoba as a transportation supply chain hub.
- Drive other strategic initiatives that foster economic and social development in the province.

#### Main Activities

- Acts as MTI lead for key central inter-departmental initiatives including economic growth and climate and adaptation strategies.
- Oversees the implementation of strategic frameworks for key grants supporting supply chain hub development partners.
- Supports senior executive and political participation in intergovernmental and cross-industry fora to advance Manitoba's objectives.

#### Expected Results

- Improve supply chain hub development in Manitoba and related benefits including transport efficiency, modal choice and market access for Manitoba shippers, and employment and economic growth.

## **Information Technology (IT) and Geographic information System (GIS)(15.2b)**

Provides centralized support for software, project management, business analysis, change management, consultative services. Offers centralized GIS support. Oversees the department's internet-intranet presence. Develops innovative solutions including dashboards, approval tracking system and document management solutions to support the delivery of MTI's mandate.

### **Key Objectives**

- Design, support, and deliver new technology within MTI.
- Collaborate and partner with Digital and Technology Solutions to deliver information technology and communications systems, procurement, and workplace technology projects.
- Maintain and manage the digital provincial road network.

### **Main Activities**

- Oversees and manages projects to ensure they are completed on time, within scope, and on budget.
- Analyzes business needs and processes to identify opportunities for improvements and recommends technology solutions.
- Designs and implements GIS solutions to support departmental initiatives and decision-making.
- Maintains and regularly updates the digital provincial road network to ensure accuracy and accessibility.
- Establishes policies and standards and manages departmental data effectively and securely.
- Provides data-driven insights and reporting to inform decision-making and improve operational efficiency.
- Designs and maintains the department's internet and intranet presence to ensure accessibility and user satisfaction.
- Develops innovative technology solutions and provides ongoing technical support to enhance departmental operations.
- Oversees and manages contracts related to IT and GIS services, ensuring compliance with terms and conditions.
- Facilitates the implementation of workplace technology projects in collaboration with internal and external stakeholders.

### **Expected Results**

- Improve processes through the implementation of effective delivery of IT solutions.
- Enhance client focused web content.
- Present accurate and up-to-date publications of the provincial digital road network and associated assets.

## **Health and Safety (15.2c)**

Manages risks to the safety, health, and well-being of employees, visitors, and the public arising from work activities. Provides safety management system, hearing conservation program, along with health and wellness initiatives. Oversees claims and risk management, incident, and injury claims, and develops policies and procedures. Safety Advisors provide Health and Safety training, inspections, audits, incident investigations and offer consultative and technical advisory support.

### **Key Objectives**

- Manage risks to the safety, health and well-being of employees, visitors and the public resulting from MTI's work activities.
- Implement risk mitigation strategies to protect departmental infrastructure and physical assets.

### **Main Activities**

- Develops and maintains all elements of the Safety Management System (SMS), risk management programs, and relevant policies and procedures.
- Provides consultative and support services for risk management, workplace safety, occupational health and wellness, incident, and injury claims management.
- Conducts Certificate of Recognition (COR) and Safe Work Certified Maintenance audits to ensure full compliance with applicable Federal and Provincial legislation.
- Develops and maintains Safety, Health and Risk Management programs.

### **Expected Results**

- Lower costs and reduce downtime associated with Workers Compensation Board (WCB) injuries.
- Decrease frequency and severity of workplace injuries through prevention and mitigation efforts.

## **Policy, Programs and Regulation (15.2d)**

Provides centralized support for legislative, regulatory, policy, and program initiatives for Manitoba Transportation and Infrastructure. This includes policy work to ensure that the department's legislation and regulations align with its mandate, government objectives and stakeholders' needs. Responsible for developing new and amending legislation, regulations, and orders in accordance with government's policy priorities. Provides strategic advice to government, conducts research, collects, and analyses data, consults, and engages with stakeholders, liaises with other departments, and levels of government, and represents Manitoba Transportation and Infrastructure's interests on a variety of committees and working groups.

### **Key Objectives**

- Update and draft legislation and regulations to implement public policy objectives and support all divisions of the department.
- Support policy development for divisions and operational areas where required.

### **Main Activities**

- Conducts policy and program analysis to support all divisions of the department.
- Manages all legislative and regulatory activities of the department.
- Drafts written material to support operational branches.
- Collaborates with Manitoba Public Insurance and Manitoba Justice on the implementation of driver and vehicle-related initiatives.
- Consults external stakeholders, including law enforcement agencies, industry groups and others as required to inform new and amending legislation, regulation, and policies.
- Represents Manitoba Transportation and Infrastructure on various committees and working groups.
- Collaborates with other MTI branches to enhance the safety oversight of Manitoba's heavy commercial vehicle operators.
- Analyzes new and emerging vehicle technologies and types for potential use on Manitoba roads.

### **Expected Results**

- Update MTI's legislation and regulations, including Manitoba's highway traffic laws, to align them with public policy objectives.
- Support MTI leadership to ensure that the department's operations and activities fulfill the department's mandate.

## **Communications (15.2e)**

Coordinates and develops departmental internal and external communications, including major information documents required for departmental decision making, planning, reporting and evaluation.

### **Key Objectives**

- Develop and deliver high quality and timely communications and briefing material for the Deputy Minister and Minister.
- Enhance public communication for departmental projects and initiatives.
- Enhance public, stakeholder and rights holder engagement for departmental projects and initiatives.

### **Main Activities**

- Coordinates and drafts communications and briefing materials.
- Coordinates responses to media inquiries.
- Coordinates and provides guidance on departmental project engagement materials and communication plans.
- Manages the Shared Information Management System, including system development, system monitoring, and maintaining policies, training materials, guidelines, and statistical reporting of the system.

### **Expected Results**

- Deliver timely, accurate, and fulsome written responses to inquiries from members of the public.
- Deliver timely, accurate, and useful briefing material to the Deputy Minister and Minister.
- Deliver and establish timely and effective communication and engagement with the public, stakeholders, and rights holders regarding departmental projects and initiatives.

## **Boards and Commissions (15.2f)**

The Licence Suspension Appeal Board (LSAB) hears appeals from individuals whose driver's licences have been suspended by the courts or the Registrar of Motor Vehicles. This includes appeals related to fines, suspension, cancellation, or denial of various permits or decisions regarding a commercial vehicle operator's safety fitness certificate, under The Highway Traffic Act. The Medical Review Committee (MRC) hears appeals from individuals whose driver's licences have been suspended, cancelled, or declassified for medical reasons.

### **Key Objectives**

- Co-ordinate short turnaround times for scheduled hearings.
- Implement an online payment process to improve accessibility to service.

### **Main Activities**

- Provides individuals support in obtaining a conditional licence.
- Assists individuals in potentially obtaining a full operational licence.

### **Expected Results**

- Reduce wait times for appeals, improving service efficiency.

## **Indigenous Relations (15.2g)**

Facilitates meaningful consultation and engagement with Indigenous Nations and collects input to ensure that projects and programs move forward in a respectful and productive manner. Maintains positive working relationships with Indigenous Nations while contributing to the advancement of reconciliation.

### **Key Objectives**

- Provide support and guidance to MTI divisions and branches on engagement and Crown-Indigenous consultation for MTI projects.
- Conduct Crown-Indigenous consultation activities for active and proposed MTI projects.
- Foster meaningful relationships with Indigenous Nations in alignment with the principles of reconciliation.

### **Main Activities**

- Prepares and reviews Initial Assessments for project-related consultation and engagement.
- Facilitates meetings with Indigenous Nations to gather input.
- Establishes and maintains strong, collaborative relationships with Indigenous Nations.
- Maintains records of engagement and Crown-Indigenous consultation activities.
- Analyzes reports and concerns provided by Indigenous Nations and communities to inform project decisions.
- Prepares reporting requirements related to Crown-Indigenous consultations.
- Manages funding agreements to support Crown-Indigenous consultation.
- Reviews and contributes to project documents, including project Notification, Terms of Reference, and Requests for Services/Proposals.
- Coordinates activities with internal and external project teams to ensure alignment and compliance.

### **Expected Results**

- Arrange clear, consistent, and respectful Crown-Indigenous consultation processes that support the delivery of MTI projects and the advancement of reconciliation.
- Ensure MTI projects meet regulatory requirements and address potential impacts to Indigenous and Treaty rights through appropriate mitigation and accommodation measures.

## Key Initiatives

- Pursue, in collaboration with Business, Mining, Trade and Job Creation, opportunities to support the continued development of Churchill as a supply chain hub.
- Support senior executive and political participation in senior intergovernmental and industry fora—such as the federal-provincial-territorial Council of Ministers of Transportation, Western Transportation Advisory Council and the Memorandum of Understanding with Saskatchewan and Alberta on Economic Corridors.
- Continue to implement the \$15 million capital grant to facilitate Thompson Airport’s redevelopment.
- Implement ongoing support measures for CentrePort Inland Port as a supply chain hub, including facilitating the CentrePort Rail Park build out, and support the operations and planning intentions of Centre Port Canada Inc as the legislated facilitator of the inland port.
- Support a review of rail relocation opportunities in the Winnipeg Capital Region.
- Provide Health and Safety program areas with effective and efficient delivery of services resulting in reductions of incidents, injuries, and associated expenses to benefit all Manitobans. Collaboration will take place to initiate the development of mandatory health and safety training through an online delivery to ensure all employees have access to and knowledge of their rights, responsibilities, and participation in their health and safety duties.
- Provide ergonomic assessments, training and resources intended to reduce musculoskeletal injuries in the department.
- Develop legislative and regulatory changes to enhance safety on Manitoba’s roadways in consultation with key stakeholders and rights holders, and work to develop measures to address changing vehicle types and technologies.
- Continue supporting departmental operations via review of existing policies, regulation and legislation, research and analysis, and development and implementation of policy and regulatory changes needed to reflect public policy priorities and recommendations from operational areas.
- Reduce time to deliver quality communication and briefing materials to the Deputy Minister’s Office through process and system enhancements.
- Implement a departmental engagement strategy to increase effectiveness of departmental public engagement in key initiative projects.
- Increase capacity, develop, and implement processes to enhance the quality and effectiveness of departmental public engagement in key initiative projects.
- Reduce wait times for citizens applying for appeals to the License Suspension Appeal Board and the Medical Review Committee. This initiative focuses on expediting the scheduling of hearings once complete applications are received.
- Continue engagement and consultation with Indigenous Nations on priority capital infrastructure projects such as the twinning of Trans-Canada Highway to the Ontario border, the Lake Manitoba, and Lake St. Martin Outlet Channels project, and the Fairford Fishway.

## Infrastructure Capital Projects (Res. No. 15.3)

### Main Appropriation Description

Provides planning and management of the department's capital program and associated projects to ensure the strategic infrastructure network is optimized to support Manitoba's economic growth, trade, and tourism. Develops, implements, and oversees the use of innovative capital project delivery and project financing methodologies.

Sub-appropriations	2025-26		2024-25		Expl.
	FTE	\$(000s)	FTE	\$(000s)	
Capital Strategy and Support	12.00	1,086	11.70	1,004	
Capital planning	17.00	2,111	17.00	1,933	
Tendering and Contracts	11.00	1,115	11.00	1,091	
Project Management	36.00	3,994	36.00	3,668	
Project Center of Excellence	11.00	1,315	11.00	1,172	
Major Projects	8.00	906	8.00	864	
Recoverable from Other appropriations	-	(4,875)	-	(3,259)	1
<b>TOTAL</b>	<b>95.00</b>	<b>5,652</b>	<b>94.70</b>	<b>6,473</b>	
<b>Expense by Type</b>					
Salaries and Employee Benefits	95.00	3,945	94.70	4,363	
Other Expenditures	-	1,642	-	2,045	
Grant Assistance	-	65	-	65	
<b>TOTAL</b>	<b>95.00</b>	<b>5,652</b>	<b>94.70</b>	<b>6,473</b>	

### Explanation:

1. The variance is related to the department's adjustment of its capital recovery budget to reflect the increased level of internal costs directly attributable to the delivery of the capital projects.

## Sub-Appropriation Description

### Capital Strategy and Support (15.3a)

Provides executive management, direction, strategic planning, and operational oversight in support of the department's capital program and the division's mandate. Delivers administrative and financial services to the division including establishing and maintaining effective administrative and financial processes and practices, research, analysis, and issues management support for the division.

#### Key Objectives

- Coordinate strategic planning activities and recommendations to support the branches within the division to achieve division goals and objectives.
- Work with branches and provide guidance on financial management, staffing, and labour relations activities, and initiate special projects geared toward innovation, streamlining of processes, and continuous improvement.
- Provide information, advice, and recommendations to support effective planning, policy formulation, program, project and operational development, implementation and decision making for effective divisional planning and operations, continuous improvement, and employee engagement.

#### Main Activities

- Provides advice to executive management on policies and processes related to administration, financial activities, staffing, and labour relations.
- Continues to develop tools, templates, and processes that support a standard and consistent approach to effectively manage branches.
- Delivers training and employee development programs that provide working knowledge of current department standards, supporting career growth and succession planning.

#### Expected Results

- Lead and implement strategic divisional activities and projects.
- Streamline and continuously improve administration and financial activities, processes, and standards within the division.
- Supply accurate reporting of operational objectives for evaluation of results.
- Deliver administrative and financial services to the division.

## **Capital Planning (15.3b)**

Manages and develops the multi-year and annual capital programs and provides expertise in program development for short and long-term strategic capital infrastructure investment plans, as well as policies of the department. Builds the framework and analysis for decision-making and establishing value for money across all of Manitoba Infrastructure's asset categories. Manages the maintenance, enhancements, and quality assurance of the data program and project systems.

### **Key Objectives**

- Develop and implement strategies and initiatives to meet department mandate and long-term infrastructure asset needs.
- Develop multi-year and annual capital infrastructure plans for the Highway Infrastructure, Water Infrastructure, Northern Airports and Marines (NAMO) Infrastructure, and General Assets capital programs.
- Manage and sustain tools and systems to support capital planning and to track capital project data.

### **Main Activities**

- Implements the department's strategic vision and plan for planning transportation systems and projects to support economic development, trade, safety, efficiency, and sustainability.
- Identifies and prioritizes the department's capital infrastructure needs for asset renewal, preservation, and system expansion/enhancement in support of the departments strategic plans.
- Implements an Enterprise Project Management System to replace the end-of-life capital Construction Management System and the current multi-year capital planning, contract, and project management tools.
- Develops a plan for implementing and continuously improving enterprise asset management.

### **Expected Results**

- Identify actions and priorities to meet Manitoba's current and future transportation needs.
- Provide transparent, flexible, and efficient project and program delivery.
- Use quality data to support informed decision making and improved project forecasting.
- Publish an update to the 2024-25 Multi-Year Infrastructure Investment Strategy project tables for approved 2025-26 project updates.
- Publish the department's long-term strategic vision document.
- Go-live with an Enterprise Project Management System.

## **Tendering and Contracts (15.3c)**

Specializes in tendering, procurement, and contract services for large construction, maintenance, and materials contracts. Consults on projects proposed by municipalities and provides professional services. Establishes standards for tendering and construction specifications and policies. Oversees contract negotiations and provides contract claim services to ensure the integrity, effectiveness, consistency, and timely delivery of the capital, preservation, and maintenance programs.

### **Key Objectives**

- Provide expert services to tender, award, and manage contracts for materials purchases, services agreements and construction projects on highways, water infrastructure, and provincial transportation facilities.
- Ensure that specification updates are informed by industry leading standards and balanced with department specific requirements.
- Align tendering and contract practices with current contract law, trade agreements, and provincial law.
- Provide consistent guidance for resolving contract issues across all program areas, reducing risk, and ensuring fairness and transparency.

### **Main Activities**

- Tenders and awards contracts.
- Updates specifications and policies to reflect industry standards and best practices.
- Sets and updates policy for all procurement and contract administration processes.
- Guides the department in resolution of contract issues, taking a lead role in the assessment and negotiation of contractor claims and risk management related issues.

### **Expected Results**

- Administer and oversee a competitive procurement process.
- Award bonded contracts within 15 working days.
- Post updated specifications and policies within 14 days of approval.

## **Major Projects (15.3d)**

Responsible for the successful and timely delivery of high-priority, large scale, high-value, and high-risk capital projects. The branch provides project management for the department's major capital program including coordination, schedule, and financial management. Oversees project deliverables, including procurement of regulatory approvals, land acquisition, engineering, design, and construction.

### **Key Objectives**

- Improve transportation infrastructure to enhance public safety and commerce in Manitoba.
- Develop resiliency in regional flood protection infrastructure while respecting environmental, socio-economic, and cultural impacts.

### **Main Activities**

- Provides project management for the delivery of complex capital projects including design, procurement, and construction.
- Communicates and engages with Indigenous Nations and Municipalities across Manitoba to consider the best interests of those affected.

### **Expected Results**

- Meet project delivery requirements within set budgets and schedules.
- Interchange projects to upgrade the Perimeter Highway to a freeway standard as Winnipeg approaches a population of one million and to support continued economic growth.
- Address the adverse effects of climate change and flooding by providing protection to affected communities and effective management of water levels on Lake Manitoba and Lake St. Martin.
- Reduce financial risk to Manitoba through alternative project delivery.

## **Project Management (15.3e)**

Responsible for the successful and timely delivery of capital projects from project inception through contract closeout. This branch is responsible for the coordination/scheduling, administration, oversight, and project management of the department's capital program including the delivery of engineering design, construction management, land acquisition, and financial management.

### **Key Objectives**

- Develop and streamline project management processes.
- Foster collaboration with other department divisions and branches.
- Drive continuous improvement in capital project delivery.

### **Main Activities**

- Manages projects from the planning stage through project closeout.
- Implements project management practices in project delivery and support other divisions and branches within the department to encourage their consistent and effective application across all areas.
- Implements planning tools and techniques to identify, allocate, and monitor the effective use of resources ensuring that they align with department and project priorities.
- Monitors and reports on the status of project portfolios, including early identification of projects at risk.
- Improves highway safety for Manitobans through management of the Trans Canada highway twinning project in Eastern Manitoba.

### **Expected Results**

- Deliver capital projects in timely manner and integrate project management processes across the department.
- Deliver projects within set budgets and schedules while ensuring risk and changes are managed to minimize cost and schedule impacts.

### **Project Centre of Excellence (15.3f)**

Leads the development of departmental standards and oversees the implementation of best practices in project management.

#### **Key Objectives**

- Deliver outreach and recruitment activities, and support employees to advance their skills through learning and development.
- Develop a standardized approach to project management, based on industry best practices and tailored to the department, to ensure the effective delivery of projects.
- Audit and review the construction phase of projects ranging from large multi-year complex projects to smaller thin lift overlay contracts.

#### **Main Activities**

- Delivers training and employee development programs that provide working knowledge of current industry and department standards, and support career growth and succession planning.
- Identifies and manages MTI's participation in outreach and recruitment activities.
- Develops and maintains tools, templates and processes that support a standard and consistent approach to effective management of capital projects.
- Drives organizational change management activities that support the adoption of new tools, templates, and processes.
- Performs construction audit reviews to verify quantities of materials used in construction and ensure consistency with project on-site documentation.

#### **Expected Results**

- Deliver training programs and courses that equip employees with the knowledge and skills required for their jobs, to improve their capabilities, and support their career growth.
- Manage outreach and recruitment programs that support the department's hiring needs and provides participants with practical work experience to enhance their academic program and help transition them to full-time permanent positions in the department.
- Develop and maintain project management tools, templates and processes that support continuous improvement and process optimization, relating to the overall delivery of the department's capital program.
- Complete in-house audit reviews of the construction phase of projects to verify onsite documentation of work completed and quantities of materials used.

### **Recoverable from Other Appropriations (15.3g)**

The recovery budget reflects the transfer of costs that are related to capital projects from the division to Part B Capital Investment. Public Sector Accounting Standards require costs that are directly attributable to acquiring or upgrading an asset to be included in the capital cost of that asset.

## Key Initiatives

- Provide strategic planning to support the division and its branches in achieving current goals and objectives. This includes administrative and financial management, staffing, and labour relations activities, as well as initiating special projects geared towards innovation, streamlining of processes, and continuous improvement.
- Implement a department capital infrastructure construction, contract, project, and program planning management system to replace the departments current end-of-life capital construction management system and to fill current gaps to support tracking of project activities throughout the project lifecycle.
- Establish and implement a department asset management system, including the development of asset management policies and standards, that aligns with the department's goals and objectives.
- Continue to build a multi-year, public-facing capital plan to enhance public awareness of Manitoba's priorities.
- Develop a 10-year capital investment strategy for provincial transportation and infrastructure assets, and the longer-term conceptual and strategic vision for the department.
- Continue building towards the upgrading of the Perimeter Highway as Winnipeg approaches a population of one million with projects such as the St. Mary's, St. Anne's, and McGillivray Interchange Projects.
- Continue progressing work under strategic initiatives such as the Trade and Commerce Grid, Enhancing Economic Trade Corridors strategy, and the Perimeter Freeway Initiative. Example projects include the twinning of the Trans Canada highway from Falcon Lake to the Ontario border and Perimeter projects including the St. Mary's, McGillivray, and St. Anne's interchange projects.
- Maintain and update the Standard Construction Specification Manual, the Advertising Schedule, the MTI Procurement and Contract Administration Manual, and the Contract Administration and Contract Inspection Manual.
- Continue the advancement through the final stages of the environmental assessment process and four-phase Indigenous consultation and engagement process on the proposed Lake Manitoba and Lake St. Martin Outlet Channels Project, in efforts to obtain required federal and provincial regulatory approvals.
- Provide project management leadership to improve planning, forecasting, and delivery of the capital programs.
- Provide a structured framework for budget, schedule, scope, resource, quality, procurement, communication, risk, and stakeholder management.
- Implement a project management strategy that emphasizes collaboration, teamwork, and efficiency.
- Continue developing department standards and supporting the delivery of capital projects with tools, templates and processes that provide a standard and consistent approach to effectively manage capital projects.

## Transportation Operations (Res. No. 15.4)

### Main Appropriation Description

Provides oversight for the construction, inspection, preservation, maintenance, and operation of provincial highway and winter road networks. Oversees the delivery of the Northern Airports and Marine Operations program and ensures transportation accessibility for northern Manitobans to essential services. Advances the safety and efficiency of Manitoba's motor carrier industry through regulation and enforcement.

Sub-appropriations	2025-26		2024-25		Expl.
	FTE	\$(000s)	FTE	\$(000s)	
Administrative Services	8.00	1,058	8.00	1,314	
Highway Regional Operations	869.60	148,021	869.60	140,337	1
Winter Roads	4.00	12,131	4.00	11,082	2
Northern Airports and marine Operations	129.50	17,605	131.00	16,903	
Motor Carrier Enforcement	52.00	5,555	52.00	4,791	
Motor Carrier Safety and Permits	21.00	2,836	21.00	2,665	
Recoverable from Other Appropriations	-	(21,282)	-	(15,837)	3
<b>TOTAL</b>	<b>1,084.10</b>	<b>165,924</b>	<b>1,085.60</b>	<b>161,255</b>	
<b>Expense by Type</b>					
Salaries and Employee Benefits	1,084.10	53,598	1,085.60	51,297	4
Other Expenditures	-	112,164	-	109,796	5
Grant Assistance	-	162	-	162	
<b>TOTAL</b>	<b>1,084.10</b>	<b>165,924</b>	<b>1,085.60</b>	<b>161,255</b>	

### Explanations:

1. The increase is primarily related to general salary increases based on the new collective agreement and an increase in the Highway Maintenance budget to support road restoration work.
2. The increase of investment will improve the Winter Roads Program and strengthen Indigenous economic reconciliation with partnering Indigenous Nations.
3. The variance is related to the department's adjustment of its capital recovery budget to reflect the increased level of internal costs directly attributable to the delivery of the capital projects.
4. The increase is primarily related to general salary increases based on the new collective agreement, which is partially offset by capital recovery adjustments.
5. The increase is related to the budget increase in the Highway Maintenance Program and the Winter Roads Program, which is partially offset by capital recovery adjustments.

## **Sub-Appropriation Description**

### **Administrative Services (15.2a)**

Provides Executive management, policy development, financial and administrative support, and direction to the division.

#### **Key Objectives**

- Provide executive management direction to the division in alignment with the department's strategic plan.
- Provide divisional administration and oversee financial management activities.

#### **Main Activities**

- Directs branches and regions on the delivery of key programs and operations.
- Oversees the coordination and management of financial and administrative policies, processes, and reporting systems within the division.
- Provides issue management and policy development support to the division executive.
- Provides ongoing administrative support to the division, including FTE management and coordinating divisional activities/resources.

#### **Expected Results**

- Provide effective executive direction and timely support that enables the appropriate utilization and management of divisional resources.
- Compile accurate and timely financial reports related to divisional expenditures.
- Ensure alignment and consistency of the divisional financial and administrative policies and processes with the department's strategic plan and priorities.
- Provide research and recommendations to ensure effective operations of branches, regions, and government.

### **Highway Regional Operations (15.4b)**

Delivers the highway maintenance and stewardship programs across the province, ensuring that department standards and principles of sustainable development are met. Provides front-line management and support for on-going stewardship functions, preserving safety, integrity, operational effectiveness, and legislative compliance associated with all highway assets.

#### **Key Objectives**

- Protect public investment in highway infrastructure.
- Provide safe, efficient, and convenient movement of the travelling public and commercial vehicles.
- Maintain roads to acceptable standards.

#### **Main Activities**

- Designs highway improvement projects and provides contract administration and construction inspection during construction.
- Conducts winter maintenance activities including snow plowing and clearing operations, sanding, and salting.

#### **Expected Results**

- Maintain a provincial highway system that ensures safe and efficient travel.
- Maintain highway infrastructure.
- Meet and extend asset life expectancy through preservation activities.

### **Winter Roads (15.4c)**

Manages the engineering, construction, maintenance, and operations of the approximately 2,200-kilometer winter road network, including monitoring of contract work to ensure safety and quality of the network. Proposes improvements to the network to maintain reliability and provide timely information and updates on issues, as required.

#### **Key Objectives**

- Oversee the construction and maintenance of the winter road network.
- Enhance winter road routes through Capital works.

#### **Main Activities**

- Provides contract administration and construction inspection on all winter roads.

#### **Expected Results**

- Construct, maintain and enhance a provincial winter road network to sustain the safe movement of people and goods within the winter road season.

## **Northern Airports and Marine Operations (15.4d)**

Connects Manitoba's northern communities with airport and ferry services coordinated through a highly skilled workforce who implement regulations and standards. Protects and invests in Manitoba's airport and marine infrastructure by adhering to compliance and regulatory programs that enhance safety and promote uniformity with provincial, federal, and international standards.

### **Key Objectives**

- Provide for the safe and effective operation of provincial airports and ferries in remote northern Manitoba communities to serve their transportation and emergency needs.

### **Main Activities**

- Operates and maintains provincially owned airports and ferries to allow vital transportation of passengers, freight, and medical services to isolated communities, and ensure continuance of Manitoba's operating certificates.
- Administers infrastructure program planning and project delivery for the construction and rehabilitation of airports, ferries, buildings and docking facilities to sustain stakeholder service level demands and meet Transport Canada Regulations and Standards.
- Protects Manitoba's airport and marine infrastructure through the administration, implementation, and communication of compliance and regulatory programs that enhance safety and promote uniformity with provincial, federal, and international standards.
- Administers operational grant programs and revenue generating such as the Airport Space Lease Program, Landing Fees Program, and the Manitoba Airport Assistance Program.
- Establishes, implements, coordinates, and evaluates a Safety, Health and Risk Management Program for the branch's multi-functional, professional, technical, service and field employees operating primarily in northern Manitoba. Conducts annual program audits and regular inspections of airport and marine facilities, construction and maintenance projects and activities.

### **Expected Results**

- Provide airport and marine infrastructure and services to northern and remote communities to serve transportation and emergency needs.
- Ensure compliance with regulatory changes that may impact provincial airport and marine services and actively participate in regulatory reform.
- Develop and provide training programs to allow for effective delivery of airport and marine programs.
- Provide operational grants to assist municipal airport commissions in the continued maintenance and operation of certified or registered public airports.

## **Motor Carrier Enforcement (15.4e)**

Regulates Manitoba's motor carriers and provides roadside enforcement to enhance road safety and to help protect surface transportation infrastructure.

### **Key Objectives**

- Ensure safe operation of commercial motor carrier vehicles across the province.
- Provide roadside mechanical safety inspections using the Commercial Vehicle Safety Alliance (CVSA), North American Standards out-of-service criteria.
- Ensure the enforcement and prosecution of applicable Acts and Regulations.
- Audit and investigate motor carriers.

### **Main Activities**

- Regulates the commercial transportation industry through proactive audit, education, and enforcement activities to ensure compliance with applicable legislation and industry standards.
- Conducts roadside safety inspections throughout the province as well as at designated Highway Traffic Inspection Stations.
- Conducts safety audits and investigations into carriers demonstrating poor on-road performance.
- Conducts general roadside traffic enforcement with a primary focus on regulated vehicles.
- Collaborates with law enforcement at collision scenes throughout the province involving regulated vehicles as subject matter experts.
- Provides training and support to municipal, provincial, and federal law enforcement agencies on the enforcement of applicable Acts and Legislation related to regulated vehicles.

### **Expected Results**

- Ensure industry compliance with legislation and standards.
- Reduce collisions involving regulated vehicles.
- Protect Highway Infrastructure.

## **Motor Carrier Safety and Permits (15.4f)**

Regulates Manitoba's motor carriers by monitoring motor carrier safety and assigning safety fitness ratings, permitting the safe routing of oversize and overweight loads, with the goal of enhancing road safety, protecting surface transportation infrastructure, and promoting economic development through stakeholder education, all while providing exceptional client services.

### **Key Objectives**

- Permit the safe routing of oversize and overweight loads, with the goal of enhancing road safety.
- Protect Highway infrastructure.
- Regulate Manitoba's motor carriers by monitoring motor carrier safety and assigning safety fitness ratings to regulated motor carriers.

### **Main Activities**

- Permit Services facilitates and manages the movement of oversize and overweight vehicles that are not otherwise permitted by an applicable Act or Regulation and collects single trip registration fees and fuel tax.
- The Trucking Productivity Improvement Program supports development of the Manitoba economy through the implementation of partnership agreements based on user-pay and cost-recovery principles and evaluates and enhances the program on an ongoing basis.
- Promotes road safety by monitoring the on-road safety of Manitoba's regulated carriers, assessing carrier safety risk, assigning safety ratings, and intervening to improve operator safety.

### **Expected Results**

- Enhance road safety in Canada through increased compliance with regulations and standards applicable to Manitoba's motor carrier industry.
- Promote economic development in Manitoba while preserving Manitoba's infrastructure investments.
- Provide exceptional client services to the motor carrier industry to encourage compliance.
- Foster a culture of safety in Manitoba's motor carrier industry through early education related to vehicle weights and dimensions and safety regulations.

## **Recoverable from Other Appropriations (15.4g)**

The recovery budget reflects the transfer of costs that are related to capital projects from the division to Part B Capital Investment. Public Sector Accounting Standards require costs that are directly attributable to acquiring or upgrading an asset to be included in the capital cost of that asset.

## Key Initiatives

- Work with Wasagamack First Nation towards the construction of a new regional airport and accompanying access roads to better serve community residents.
- Deliver the highway capital program through the blended use of internal staff and engineering service providers.
- Champion regional approaches to advance local infrastructure priorities to encourage greater municipal cooperation and improve value for money.
- Address infrastructure deficit and aging infrastructure through a sustainable maintenance budget.
- Advance the Perimeter Highway towards Freeway status to enhance road safety by continuing to close medians and access points and improving intersections.
- Enhance motor carrier enforcement service delivery by replacing aging infrastructure with a new modern Inspection Station on the TransCanada Highway in Headingly.
- Advance the modernization of Manitoba's Carrier Profile System. The project will improve Manitoba's oversight of motor carrier industry compliance with road safety laws and the National Safety Code.
- Advance northern transportation connectivity and access through safety and security upgrades and infrastructure rehabilitation at northern airports and marine sites, and collaborative delivery of the Winter Roads Program.
- Provide the motoring public with timely updates on highway road conditions via Manitoba 511, which now includes the newly introduced Track My Plow feature to better improve transparency and awareness during provincial snow clearing operations.
- Advance the establishment of rest stops along Provincial Trunk Highway 6, enhancing services for Manitobans and road users to and from Northern Manitoba communities.

## Engineering and Technical Services (Res. No. 15.5)

### Main Appropriation Description

Undertakes engineering services and environmental services in support of various highway and water infrastructure programs across the province. Oversees the construction, inspection, preservation, maintenance, and operation of provincial bridge infrastructure and water-related assets. Provides hydrologic forecasting services to share accurate information in support of flood control operations and water management services for various programs. Provides technical engineering expertise in highway transportation systems, which includes planning, design, traffic engineering as well as quality assurance for highway construction projects.

Sub-appropriations	2025-26		2024-25		Expl.
	FTE	\$(000s)	FTE	\$(000s)	
Administrative Services	30.00	4,052	30.00	4,437	
Highway Engineering Services	160.00	23,528	160.00	20,676	1
Water Engineering and Operations	235.00	28,548	235.00	27,830	
Hydrologic Forecasting and Water Management	32.00	9,386	32.00	7,817	2
Environmental Services	21.00	2,222	21.00	1,936	
Recoverable from Other Appropriations	-	(34,808)	-	(29,980)	3
<b>TOTAL</b>	<b>478.00</b>	<b>32,928</b>	<b>478.00</b>	<b>32,716</b>	

### Expense by Type

Salaries and Employee Benefits	478.00	18,010	478.00	16,661	4
Other Expenditures	-	14,888	-	16,025	5
Grant Assistance	-	30	-	30	
<b>TOTAL</b>	<b>478.00</b>	<b>32,928</b>	<b>478.00</b>	<b>32,716</b>	

### Explanations:

1. The increase is primarily related to establishing the salary budget for co-op students and general salary increases based on the new collective agreement.
2. The variance is related to an increase in funding for the bilateral agreements under the Hydrometric Monitoring Program and the federal Flood Hazard Identification and Mapping Program.
3. The variance is related to the department's adjustment of its capital recovery budget to reflect the increased level of internal costs directly attributable to the delivery of the capital projects.
4. The increase is primarily related to establishing the salary budget for co-op students and general salary increases based on the new collective agreement, which is partially offset by capital recovery adjustments.
5. The variance is primarily related to capital recovery adjustments and general reductions to support government fiscal sustainability and the commitment to balance the budget.

## **Sub-Appropriation Description**

### **Administrative Services (15.5a)**

Provides executive management, policy development, financial and administrative support, and direction to the division.

#### **Key Objectives**

- Provide efficient and effective delivery of the division's construction, maintenance, preservation, and hydrologic programs.
- Provide guidance through strategic planning, policy support and comptrollership in accordance with government priorities and standards.
- Manage all divisional resources: financial, engineering, occupational safety and health, risk management, budget, and administrative services.

#### **Main Activities**

- Provides direction on managing the water-related and highway structures asset inventory including inspection, maintenance, preservation, operation, and new construction activities.
- Oversees hydrological forecasting and water management programming, services, and operations.
- Manages the provincial flood mitigation programs and projects.
- Manages the division in emergency response operations including chairing MTI's Flood Response Committee for flood and other division related issues.
- Provides support for partnership initiatives related to flooding, flood protection and other strategic initiatives.
- Leads the development of the bridge related capital infrastructure program and contribute to development of the department's Multi-Year Highway Capital Infrastructure program for highway infrastructure.
- Leads the development of the department's Water-Related Capital Infrastructure program.
- Provides direction related to ongoing stewardship functions that preserve the safety, integrity, operational effectiveness, and legislative compliance for all infrastructure assets under the purview of the division.
- Provides strategic planning, policy development and operational policy support to the division.
- Provides technical engineering advice and services to government departments, agencies, and other jurisdictions on technical engineering services.

#### **Expected Results**

- Manage and deliver highway and water related programs effectively and efficiently to ensure the long-term functionality and sustainability of provincial highway assets, bridges and highway structures, and water infrastructure assets.
- Provide comprehensive, effective, and strategic response for provincial flood and urgent response operations.
- Ensure effective asset management for the division's infrastructure to optimize value and ensure sustainability.
- Manage the division's staffing to support program delivery.

## **Highway Engineering Services (15.5b)**

Provides specialized engineering, technical support, testing, quality assurance, evaluation, and analytical services in support of the delivery of the highway capital, maintenance, and preservation programs. Provides the stewardship of transportation-related assets, and the long-term integrity and sustainability as well as the safe use of provincial highway assets. Updates, maintains, and ensures consistent application of department highway engineering standards and specifications.

### **Key Objectives**

- Support delivery of MTI's capital and preservation programs through provision of expert technical advice, analysis, design, maintenance, and construction services for transportation related assets.
- Develop, maintain, and enforce engineering and safety standards and policy for transportation related assets.
- Plan and protect the existing and future highway system to meet operational needs.
- Provide stewardship services to construct, manage and operate transportation related assets, lands, and associated data.

### **Main Activities**

- Provides expert highway geometric, geotechnical, pavement, material and engineering design advice and direction to operational branches.
- Provides road safety and traffic engineering analysis, design and support services including data collection and governance. As part of the road safety strategy, established a new road safety section in Traffic Engineering Branch to assist in prioritizing safety improvements and fatal collision reviews to identify potential infrastructure improvements.
- Establishes and maintains engineering standards, policies and regulations related to transportation assets.
- Provides laboratory testing, inspection, and quality assurance technical services.
- Provides geomatics, legal survey, and construction survey services.
- Manages MTI's Quality Management System (QMS) process related to engineering design standards.
- Manages the access and land development control program in the vicinity of the highway network.
- Designs, constructs, operates, and maintains traffic signal infrastructure.
- Conducts effective asset management for MTI's Highway Pavement infrastructure.
- Manages MTI's Approved Products List for highway construction.
- Manages the acquisition and disposal of right-of-way and associated regulatory declarations for departmental roads and water control facilities.

### **Expected Results**

- Deliver MTI capital and preservation program projects that are compliant with MTI's engineering standards and policies.
- Improve road safety through delivery and support of road safety related programs such as network screening.
- Improve management of transportation related assets through data collection, asset management, analysis, and design.
- Improve safety and operation of traffic control related devices.

## **Water Engineering and Operations (15.5c)**

Responsible for design, construction, maintenance, asset management and preservation services in support of infrastructure capital and preservation programs. Infrastructure asset classes including bridges, overpasses, flood protection and water control infrastructure, provincial drains, and culvert crossings along provincially owned highways and drains. Manages the effective movement of water during flood and drought conditions through the maintenance and operation of a network of water related infrastructure.

### **Key Objectives**

- Provide effective stewardship of bridge and water infrastructure that contribute to the safe and efficient operation of the provincial transportation, flood protection, water control and agricultural drainage networks.
- Provide specialized engineering and technical services in the successful delivery of highway and water related capital and preservation programs.
- Upgrade and develop asset management systems to optimize asset treatments and service life.

### **Main Activities**

- Provides input into and assist in the development of the Department's Multi-Year Highway Infrastructure and Water Related Programs to optimise infrastructure health based upon accepted engineering practices/standards.
- Prepares and delivers the maintenance and preservation programs.
- Designs and prepares detailed drawings and specifications for capital projects.
- Provides contract administration, resident engineer, and construction inspection oversight for capital projects.
- Manages engineering service providers retained by the department for preliminary, detailed design, contract administration and construction inspection services.
- Operates and maintains water control systems and networks including the Red River Floodway and the Portage Diversion.
- Rates the load-carrying capacity of bridges and structures on the highway network for increased allowable highway loading and reviews permit overload applications.
- Develops and maintains technical standards.
- Continues to research and utilize innovate new materials, technology and design practices that have the potential to extend the service life of infrastructure.
- Leads emergency response related to bridge and structure related issues and provides support to provincial emergency response during flood events.

### **Expected Results**

- Deliver the Capital and Preservation programs efficiently while maintaining benchmark quality.
- Complete asset inspections in accordance with department standards/policies.
- Respond to reviews of oversize/overweight vehicle permit applications in a timely manner.
- Continue to implement asset management for bridge and water infrastructure.

## **Hydrologic forecasting and Water management (15.5d)**

Responsible for producing accurate and timely hydrologic forecasts and information to the public, coordinating flood responses, and assisting in operation of provincial water related infrastructure for flood and drought mitigation. Responsible for conducting ice jam mitigation programs, community flood protection works, flood mitigation studies, and providing hydrological analysis to other branches and administration of designated flood areas.

### **Key Objectives**

- Provide effective surface water management and flood mitigation through planning, hydrologic forecasting, and operation of water control structures.

### **Main Activities**

- Provides hydrologic reporting and forecasting service to facilitate efficient flood damage reduction and real-time surface water management in Manitoba.
- Provides technical review of proposed developments, development plans, and Crown land use and sales to minimize potential future flood damages.
- Administers permits and authorizations under The Water Resources Administration Act relating to designated flood areas, provincial waterways, and designated reservoir areas.
- Directs operation of the provincial flood control infrastructure network, including the Red River Floodway, Shellmouth Dam, Portage Diversion, and Fairford River Water Control Structure.
- Leads and participates in studies on flood mitigation, agricultural drainage, and water control infrastructure.
- Supports activities related to flood response and coordination, water control infrastructure, surface water management issues, shoreline, riverbank, and gully erosion as it affects provincial assets.
- Manages Manitoba's hydrometric program and coordinates with other jurisdictions and agencies to acquire additional hydrometric and hydrometeorological data.
- Provides hydrological analysis for flood protection levels, water control infrastructure and provincial bridge /culvert design.
- Develops flood risk maps for key Manitoba rivers, lakes, and communities.
- Represents Manitoba Infrastructure's interests on inter-provincial and trans-boundary water-related issues.
- Manages the collection of Light Direction and Ranging (LiDAR) topographic data on a watershed basis to be used in water management planning and flood risk assessment.
- Acquires and integrates flood forecasting data management software, flood forecasting models and hydraulic modelling tools.

### **Expected Results**

- Enhance public safety and an overall reduction in flood damage and provincial liabilities.
- Ensure optimal operation of water control structures to meet multiple objectives, such as flood control, water supply, and recreation.
- Ensure effective operation of provincial waterway and flood control systems and safe and effective operation of provincial dams.

### **Environmental Services (15.5e)**

Responsible for providing environmental services and facilitating best management practices for Manitoba Transportation and Infrastructure. Conducts environmental assessments and manages the receipt of licensing, approvals, permits for highways, water-related infrastructure, and other MTI projects, and for waste and remediation projects, e.g., environmental liabilities. Supports MTI in the tendering process for projects, environmental monitoring, and development of environmental standards, procedures, and policies.

#### **Key Objectives**

- Assure that projects are built in an environmentally responsible manner, meeting all legislative requirements.
- Manage the request for and receipt of licensing, approvals, permits for highways and water related infrastructure projects, and for waste and remediation projects.

#### **Main Activities**

- Manages the environmental approval process on behalf of the department and provides policy direction and support around construction related environmental needs.
- Provides regulatory submissions, follow-up reporting, regulatory review, and communications with related parties such as Transport Canada, as well as provincial departments/branches such as the Historic Resources Branch.
- Coordinates requests for review on non-departmental applications under the Environment Act and Dangerous Goods Handling and Transportation Act while participating in the Department of Environment and Climate Change's Technical Advisory Committee.
- Conducts environmental inspections and surveys of several roads, bridges, culverts, dams, and other infrastructure throughout Manitoba.
- Provides environmental procedural information and evaluations to enhance departmental operations, such as revegetation, erosion and sediment control efforts and site decommissioning at various sites in Manitoba.
- Supports engagement and consultation processes for capital and major projects.
- Manages the Department's environmental liabilities site remediation program.
- Conducts annual reporting, project, and contract management such as request for proposal development and contract agreements, and re-evaluation of program cost estimates for program sites.

#### **Expected Results**

- Deliver environmental approvals and licences that permit the development of departmental projects in an environmentally responsible manner that is compatible with economic and social development of Manitoba.

### **Recoverable from Other Appropriations (15.5f)**

The recovery budget reflects the transfer of costs that are related to capital projects from the division to Part B Capital Investment and the Green Fund. Public Sector Accounting Standards require costs that are directly attributable to acquiring or upgrading an asset to be included in the capital cost of that asset.

## Key Initiatives

- Provide specialized engineering and technical services in the successful delivery of increased highway and water related capital programs, including major projects such as the proposed Lake Manitoba and Lake St. Martin Outlet Channels, rehabilitation and safety improvements to the Rivers Dam, new all-weather crossing over the Nelson River on PR 373 (Sea Falls), bridge rehabilitation over the Red River on PR 305 (Ste Agathe), bridge rehabilitation over the Burntwood River on PR 391 (Thompson), bridge replacement at Symington Yard Overpass, bridge replacement over Assiniboine River on PTH 34, and St. Mary's, PTH 3 (McGillivray Blvd.) and St. Anne's Road Interchange projects as well as engineering support for the North Perimeter (PTH 101) highway design study.
- Provide specialized engineering and technical services in delivery of preservation and stewardship programs including bridge, water, and roadway related assets.
- Continue to assist in managing aging infrastructure through maintenance activities under inflationary pressures for the water and bridge maintenance programs.
- Advance Manitoba's climate resilience by producing flooded area risk maps, developing flood mitigation options, and by producing accurate and timely hydrologic forecasts and information to the public, coordinating flood responses, as well as maintaining and operating provincial water related infrastructure for flood and drought mitigation.
- Continue upgrading and developing asset management systems. Asset management software will provide quantified analysis for assets (bridge, highway, water related and roadway assets) to help optimize treatments to achieve lowest life cycle costs.
- Expand and improve the department's road safety focus by creating a new section to identify, track and address road safety issues through network analysis, standards development, and integrated programming activities.

## Emergency Management (Res. No. 15.6)

### Main Appropriation Description

Promotes and co-ordinates provincial emergency management, including mitigation, emergency preparedness, emergency response, and disaster recovery to prevent the loss of life and to minimize damage to property and the environment.

Sub-appropriations	2025-26		2024-25		Expl.
	FTE	\$(000s)	FTE	\$(000s)	
Emergency Strategic Planning and Support	9.00	918	9.00	867	
Preparedness and Response	25.00	2,847	25.00	2,486	
Recovery and mitigation	13.00	1,795	13.00	1,650	
Emergency Infrastructure Expenditures	-	3,479	-	5,700	1
<b>TOTAL</b>	<b>47.00</b>	<b>9,039</b>	<b>47.00</b>	<b>10,703</b>	
<b>Expense by Type</b>					
Salaries and Employee Benefits	47.00	4,466	47.00	3,909	
Other Expenditures	-	4,557	-	6,778	1
Grant Assistance	-	16	-	16	
<b>TOTAL</b>	<b>47.00</b>	<b>9,039</b>	<b>47.00</b>	<b>10,703</b>	

### Explanation:

1. The decrease is to gradually consolidate and streamline the funding sources for emergency expenditures. The department can access Appropriation 27 for funding upon approval.

## Sub-Appropriation Description

### Strategic Planning and Support (15.6a)

Provides oversight, leadership, policy development and direction with respect to Manitoba's emergency management priorities. Supports the departmental mandate, including interdepartmental and intergovernmental initiatives, for achieving greater resiliency and reducing vulnerability during an emergency or disaster.

#### Key Objectives

- Progress interdepartmental and intergovernmental initiatives that align with the division's mandate to lead emergency management in Manitoba.
- Participate in federal/provincial/territorial emergency management policy and program discussions.

#### Main Activities

- Supports planning and implementation of key division initiatives.
- Collaborates with various partners and facilitates partnerships with stakeholders.
- Engages in dialogue through working groups to promote deliverables within the federal/provincial/territorial space.

#### Expected Results

- Enhance whole-of-society approach to emergency management in the province.
- Advance a comprehensive national system of emergency management that aligns with Manitoba's emergency priorities.

## **Preparedness and Response (15.6b)**

Ensures that the province is prepared and responds to routine (e.g., flood, wildfire, severe storms, major utility disruption) and non-routine events (e.g., pandemics, humanitarian crisis) through continuous engagement with emergency management partners in a collaborative and coordinated manner. Develops policies to prepare for and respond to disasters and emergencies and provides emergency management education and training to stakeholders. Administers an Emergency Management Program, a Business Continuity Program, and a 24/7 Duty Officer program. Responsible for the Manitoba Emergency Coordination Centre.

### **Key Objectives**

- Oversee and coordinates all aspects of emergency preparedness in Manitoba, as well as manages, directs, and coordinates the response of all government departments to a major emergency or disaster.
- Enhance preparedness and response activities through effective coordination and collaboration.
- Increase emergency management capacity and resiliency through advancing innovative, progressive, and structured education and training programs.

### **Main Activities**

- Provides a single point of contact to support 24/7 emergency response capabilities.
- Works with stakeholders to improve the national public alerting system.
- Manages, directs, and coordinates a whole-of-government approach to emergency and disaster response through the Manitoba Emergency Coordination Centre that brings together key decision makers and experts in a consistent structure and ensures integration with all partners and clients.

### **Expected Results**

- Provide key stakeholders and emergency management partners access to close to real time information on situations that are occurring, resulting in enhanced collaboration, coordination and critical decision making.
- Develop templates and guiding documents to support local authorities in developing and enhancing emergency management programs.
- Increase knowledge and expertise to drive capacity and resiliency across the province.

## **Recovery and Mitigation (15.6c)**

Administers the Manitoba Disaster Financial Assistance program and Manitoba's claims under the Federal Disaster Financial Assistance Arrangements. Delivers compensation programs and provides training and education regarding these programs to stakeholders. Develops recovery policies and mitigation guidelines that will move the province to a more proactive mode of action in response to disasters and reduce future disaster impacts, reduce the fiscal burden of disasters, and increase resiliency for the province, municipalities, and the public.

### **Key Objectives**

- Assist Manitobans, local authorities, and provincial departments to recover from widespread uninsurable natural disasters.
- Promote proactive mitigative measures to reduce future disaster impacts and increase the resilience of communities and individuals.

### **Main Activities**

- Delivers the provincial Disaster Financial Assistance program and optimizes the federal Disaster Financial Assistance Agreements in Manitoba.
- Collaborates with various partners to coordinate recovery and mitigation services, tools, and approaches.
- Delivers the Mitigation and Preparedness Program, an innovative initiative which enables municipalities to invest their DFA deductibles into an approved mitigation or preparedness project.
- Delivers the Residential Flood Protection Subsidy program to enhance residential resiliency to floods and water events.
- Enhances communication about disaster risk, approaches to reducing risk, and available mitigation initiatives and programs.
- Delivers the Shellmouth Dam Compensation Program and the Red River Floodway Compensation program when artificial flooding occurs.

### **Expected Results**

- Ensure disaster recovery occurs in a timely manner to limit impacts to Manitoba's economy.
- Maximize federal reimbursement of disaster related costs occurring across Manitoba.
- Enhance local and municipal resiliency against natural disasters, extreme weather events and the impacts of climate change.
- Facilitate opportunities that increase mitigation programming uptake across Manitoba.

## Key Initiatives

- Promote emergency preparedness through delivery of preparedness workshops, information sessions, and exercises.
- Provide public awareness of imminent danger by administering the public alerting system.
- Foster and advance innovation within the emergency management sector through development and maintenance of online portals, geospatial mapping, and training and educational platforms and activities.
- Enhance emergency response through the administration of the Manitoba Duty Officer Program and the Manitoba Emergency Coordination Centre.
- Modernize the Disaster Financial Assistance program to take advantage of new opportunities under Canada's new Disaster Financial Assistance Arrangements.
- Maximize available funds recovered under the Disaster Financial Assistance Arrangements.
- Build and deliver mitigation programming to build community resilience against disasters, including the Mitigation and Preparedness Program, the Residential Flood Protection Subsidy, and enhanced communication about available mitigation initiatives.

# Costs Related to Capital Assets (Non-Voted)

Sub-appropriations	2025-26		2024-25		Expl.
	FTE	\$(000s)	FTE	\$(000s)	
General Assets	-	7,656	-	8,156	
Infrastructure Assets-Provincial Roads and Highways	-	286,194	-	274,779	1
Infrastructure Assets-Northern Airports and Marine Operations		1,406		1,120	
Infrastructure Assets - Water-Related	-	10,043	-	-	2
<b>TOTAL</b>		<b>305,299</b>		<b>284,055</b>	
<b>Expense by Type</b>					
Amortization	-	305,299	-	284,055	
<b>TOTAL</b>	-	<b>305,299</b>	-	<b>284,055</b>	

Explanations:

1. The increase is related to incremental investment in infrastructure assets.
2. The variance is related to incremental investment in infrastructure assets and ceasing the recovery from Appropriation 26 Green and Carbon Reduction Fund.

## BA27 Emergency Expenditures

### Main Appropriation Description

Provides for expenditures related to forest fires, flooding, and other natural disasters. Includes a provision for environmental emergency response expenditures, disaster assistance and other related expenditures.

Sub-appropriations	2025-26		2024-25		Expl.
	FTE	\$(000s)	FTE	\$(000s)	
Emergency Expenditures	-	50,000	-	50,000	
<b>TOTAL</b>	-	50,000	-	50,000	

### Expense by Type

Salaries and Employee Benefits	-	-	-	-	
Other Expenditures	-	50,000	-	50,000	
Grant Assistance	-	-	-	-	
<b>TOTAL</b>	-	50,000	-	50,000	

# Appendices

## Appendix A - Special Operating Agencies (SOA)

Manitoba Transportation and Infrastructure does not have any SOAs.

## Appendix B - Other Reporting Entities (ORE)

Manitoba Transportation and Infrastructure does not have any SOAs.

# Glossary

**Alignment** – This is the process of enabling all employees to see how their day-to-day actions are consistent with the values of the organization and how living those values is contributing to overall success. Creating alignment ensures employees are working toward the common goal, or vision.

**Annual Report** – Departmental annual reports are a supplement to the public accounts and provide variance explanations and background information to support the public accounts. Annual reports are either released (if the Legislature is not in session) or tabled in the Legislature (if in session) by September 30, following the fiscal year end.

**Appropriation** – This refers to the amount voted by the Legislature approving the maximum amount that may be expended on a specific program or major activity during a fiscal year.

Main Appropriation – the total amount of each resolution passed by the Legislature as reported in the printed estimates of expenditure

Sub Appropriation – the total amounts applicable to the various breakdowns of the main appropriations in the printed estimates of expenditure

**Full-Time Equivalent (FTE)** – This is a measurement for number of positions. Every full-time regular position represents one full-time equivalent position. Other categories (e.g., term, departmental, seasonal, contract) are measured in proportional equivalents, e.g.: a program with a vote of 1.50 term FTE could hire staff in any combination that results in a total of one-and-one-half years - or 78 weeks - of employment such as six staff for three months or 13 weeks each; two staff for nine months or 39 weeks each; one full-time and one half-time staff for one year; three half-time staff for one year).

**Government Reporting Entity (GRE)** – This list includes core government and Crown corporations and other government agencies, government business entities and public sector organizations such as regional health authorities, school divisions, universities, and colleges.

**Grants** – These refer to public money provided to an individual, organization, or another government to assist in attaining their objectives and for which the government does not receive a good or service.

**Guarantees** – The province, in the normal course of business, may provide a guarantee to honour the repayment of debt or loans of an organization, primarily Government Business Enterprises. Such a guarantee is provided on the Manitoba Hydro Savings Bonds.

**Key Initiatives** – These are the specific programs, activities, projects, or actions an organization will undertake to meet performance targets. Initiatives are often projects or events that aim to improve a process or an outcome.

**Key Performance Indicator (KPI)** – KPIs refer to an ultimate result for which the department is responsible for monitoring and reporting, but for which given its complexity, it has only partial direct influence over. Departments may identify certain performance measures as KPIs.

**Mission** – A mission statement defines the core purpose of the organization — why it exists and reflects employees' motivations for engaging in the organization's work. Effective missions are inspiring, long-term in nature, and easily understood and communicated.

**Objective** – The objective is a concise statement describing the specific things an organization must do well to execute its strategy. Objectives often begin with a verb such as increase, reduce, improve, or achieve.

**Other Reporting Entities (ORE)** – OREs are entities in the GRE such as Crown corporations and other government agencies, government business entities and public sector organizations such as regional health

authorities, school divisions, universities and colleges that are directly or indirectly controlled by the government, as prescribed by Public Sector Accounting Board – and excludes core government.

**Performance Measure** – A performance measure is a standard used to evaluate and communicate performance against expected results. Measures are normally quantitative in nature, capturing numbers, dollars, percentages, and so on. Reporting and monitoring measures helps an organization gauge progress toward effective implementation of strategy.

**Performance Results** – These are the most important outcomes the departments want to achieve by reaching their objectives. Performance results represent the essence of the outcomes the department seeks to achieve.

**Provincial Themes:** Themes are the overarching strategic priorities that align departmental activities with government's direction.

**Special Operating Agencies (SOA)** – SOAs are service operations within departments granted more direct responsibility for results and increased management flexibility needed to reach new levels of performance. SOAs embrace market disciplines of the private sector while adhering to the public policy imperatives of government. Annual business plans define financial goals and performance targets. SOAs have the ability to raise capital outside of the Consolidated Fund.

**Strategy** – This represents the broad priorities adopted by an organization in recognition of its operating environment and in pursuit of its mission. All performance objectives and measures should align with the organization's strategy.

**Target** – The target presents the desired result of a performance measure. It provides organizations with feedback about performance.

**Values** – Values represent the deeply-held beliefs of the organization, which are demonstrated through the day-to-day behaviours of all employees. An organization's values make an open proclamation about how it expects everyone to behave. Values should endure over the long-term and provide a constant source of strength for an organization.

**Vision** – A powerful vision provides everyone in the organization with a shared mental framework that helps give form to the future that lies ahead. This statement should contain a concrete picture of the desired state and provide the basis for formulating strategies and objectives. The vision serves as the guiding statement for the work being done. It should answer why the work being done is important.