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**PREMIER OF MANITOBA**

Room 204  
Legislative Building  
Winnipeg, Manitoba CANADA  
R3C 0V8

March 3, 2020

Honourable Cliff Cullen  
Minister of Justice and Attorney General  
104 – 450 Broadway  
Winnipeg, Manitoba R3C 0V8

Dear Colleague:

The people of Manitoba have given us the honour of a second mandate to move Manitoba forward. Our commitments are clear and ambitious.

All Ministers will work as a team to achieve the Five Point Guarantee as set out in our 2019 platform. We will work hard to create 40,000 new jobs, reduce taxes and invest in a health care system that delivers better care sooner. We will complete the construction of 20 new schools to provide better environments for our children to learn. We will deliver our Made in Manitoba Climate and Green Plan to achieve our vision of the cleanest, greenest and most climate resilient province.

We will build a better, more efficient, responsive and open government that provides quality services to communities throughout Manitoba.

Manitobans deserve a government that reflects their values: honesty, integrity and a commitment to hard work. I expect all ministers to work as a team to achieve our platform commitments and to hold themselves to the highest ethical standards. Manitoba became the most improved province in Canada in our first term. That record of achievement and success will provide a strong foundation for an equally ambitious second mandate. We are a government that keeps its word. We have a record of public trust that cannot be compromised by conflicts of interest, complacency or entitlement.

As Minister of Justice and Attorney General, you are responsible for delivering on the following commitments:

- Enhancing public safety by advancing our Policing and Public Safety Strategy, including:
  - responding with our municipal and federal partners and the private sector to the Manitoba Police Commission consultation report to improve safety in downtown Winnipeg;
  - continuing our work with business, community and law enforcement partners to address retail theft;
  - creating a provincial intelligence system which will provide better and more timely criminal intelligence for all law enforcement agencies in Manitoba;
  - addressing rural crime through RCMP crime reduction teams and other measures;
  - completing and responding to the Police Services Act review with a focus on service delivery and innovation; and
  - extending the reach of our criminal property forfeiture program to more effectively address money laundering and ensure that criminals do not keep the proceeds of their crimes.
- Continuing our Criminal Justice System Modernization; including:
  - focusing on crime prevention and on serious criminal cases;
  - directing offenders, particularly youth, away from crime and onto a path of discipline, responsibility, training and jobs; and
  - in collaboration with other justice system participants, including the judiciary, improving the timeliness of our justice system, including bail hearings.
- Completing and responding to the Police Services Act review with a focus on service delivery and innovation;
- Working with your colleagues on the Gender-based Violence Committee of Cabinet, to enhance supports for survivors of domestic abuse, including better crisis lines and integrated tracking;
- Working with your colleagues, the Ministers of Families, and Health, Seniors and Active Living, and community-based partners to modernize and improve the delivery of addictions and mental health services in Manitoba and reverse patterns of substance abuse and criminal involvement, with an emphasis on strengthening services for crystal meth addictions and addressing public safety concerns;
- Continuing the reforms to our Family Law to make it more accessible, efficient and humane for families and children, giving them alternatives to our adversarial, complex, and expensive court-based system;
- Working with your colleagues in leading our efforts to ensure public safety for Manitobans who choose to use cannabis and for those that do not;

- Monitoring recently introduced law enforcement mechanisms to remove impaired and distracted drivers from our roads and streets;
- Implementing an integrated case management system that will modernize and digitize our court registries and back office functions to improve functionality, meet current and future needs, improve access to justice and reduce risk of error and system failure;
- Working with your colleague, the Minister of Agriculture and Resource Development, to review legislation and enforcement policies relating to on-farm trespassing;
- Working with the Minister of Families, introducing innovative business, social and community partnerships financed by Social Innovation Bonds to advance objectives within your mandate such as reducing recidivism rates;
- Responding to recommendations from the Conflict of Interest Commissioner to strengthen the legislation governing conflict of interest for members of the Legislative Assembly;
- Updating the lobbyist registry to ensure all organizations attempting to influence Members of the Legislative Assembly, including unions, are transparent;
- Modernizing our legislation relating to limitations of actions;
- Enhancing our provision of legal aid to ensure it delivers on its core mandate to efficiently provide legal services for those who can't afford them;
- Transforming our support for the Public Interest Law Centre to secure its independence from government;
- Enabling better financial planning by working with your colleague, the Minister of Finance, to eliminate probate fees and the PST on Will preparation services, and by updating provincial legislation governing the administration of trusts;
- Implementing amendments that modernize and improve the timeliness of responses to complaints under The Human Rights Code; and
- Modernizing the regulation of the horse racing industry.

You will work collaboratively with the public service, stakeholders and citizens to keep our promises. We are committed to ensuring all employees are treated with dignity and respect. There is no place for harassment of any kind in the civil service or any workplace, you must remain vigilant in ensuring there is no wrong door and not sit silent if you see others around you falling short of these standards.

We have established Ideas Funds across summary government to encourage front line service providers to come forward with innovative proposals to modernize and improve the way we deliver services Manitobans need. You will encourage your front line service providers to avail themselves of this opportunity.

Both with your department and the entities that receive our financial support, you will emphasize the need for continuous progress on spending within our budgets, reducing administrative costs and finding ways to ensure value for taxpayers' money.

As a member of Executive Council, you will continue to support our work to transform the public service, including the deployment of balanced scorecards to report on our progress and ensure Manitobans understand what we are doing and why we are doing it. As elected representatives of the people, we must always ensure that we remain transparent and accountable for our actions. Manitobans expect nothing less.

Sincerely,

Original signed by

Brian Pallister