

## Appendix S Cash Flow Projection

### Three-month Cash Flow Projection - Totals

	<u>January</u>	<u>February</u>	<u>March</u>	<u>Total</u>
<b>Opening Balance</b>	<b>\$2,000.00</b>	<b>\$7,079.48</b>	<b>\$4,103.24</b>	<b>\$2,000.00</b>
<b>Revenue</b>				
4099 Total Department O&M funding	11,268.84	0	0	<b>11,268.84</b>
4199 Total Other Federal/Provincial Grants	0	0	0	<b>0</b>
4399 Total User Fees and Other Revenue	1,700.00	1,700.00	1,700.00	<b>5,100.00</b>
4699 Total Community Operations	0	0	0	<b>0</b>
<b>Total Revenue</b>	<b>\$12,968.84</b>	<b>\$1,700.00</b>	<b>\$1,700.00</b>	<b>\$16,368.84</b>
<b>Expense</b>				
Total Administration	7,889.36	4,676.24	4,676.24	<b>17,241.84</b>
Total Public Works	0	0	0	<b>0</b>
Total Water	0	0	0	<b>0</b>
Total Wastewater	0	0	0	<b>0</b>
Total Solid Waste	0	0	0	<b>0</b>
Total Recreation	0	0	0	<b>0</b>
Total Fire	0	0	0	<b>0</b>
Total Community Safety Officer	0	0	0	<b>0</b>
<b>Total Expense</b>	<b>\$7,889.36</b>	<b>\$4,676.24</b>	<b>\$4,676.24</b>	<b>\$17,241.84</b>
<b>Closing Balance</b>	<b>\$7,079.48</b>	<b>\$4,103.24</b>	<b>\$1,127.00</b>	<b>\$1,127.00</b>

**Three-month Cash Flow Projection - Revenue**

**Revenue**

	<u>January</u>	<u>February</u>	<u>March</u>	<u>Total</u>
<b>4000 Department O&amp;M Funding</b>				
4010 Core Funding	11,268.84	0	0	<b>\$11,268.84</b>
4020 Operating Reserve	0	0	0	<b>0</b>
4030 NACC	0	0	0	<b>0</b>
4040 Supplemental Funding	0	0	0	<b>0</b>
<b>4099 Total Department O&amp;M Funding</b>	<b>\$11,268.84</b>	<b>\$0</b>	<b>\$0</b>	<b>\$11,268.84</b>
<b>4300 User Fees and Other Revenue</b>				
4310 Municipal Tax	0	0	0	<b>0</b>
4320 Water and Wastewater Services	1,700.00	1,700.00	1,700.00	<b>5,100.00</b>
4330 Solid Waste Services	0	0	0	<b>0</b>
4340 Rentals	0	0	0	<b>0</b>
4350 Licences/Permits/Fees	0	0	0	<b>0</b>
4360 Interest	0	0	0	<b>0</b>
4370 Gifts/Donations	0	0	0	<b>0</b>
<b>4399 Total User Fees and Other Revenue</b>	<b>\$1,700.00</b>	<b>\$1,700.00</b>	<b>\$1,700.00</b>	<b>\$5,100.00</b>
<b>Total Revenue</b>	<b>\$12,968.84</b>	<b>\$1,700.00</b>	<b>\$1,700.00</b>	<b>\$16,368.84</b>

**Three-month Cash Flow Projection - Expense**

Program

**Administration**

	<u>January</u>	<u>February</u>	<u>March</u>	<u>Total</u>
<b>5001 Payroll</b>				
5010 Wages	4,239.36	2,826.24	2,826.24	<b>9,891.84</b>
5050 Council Honorariums	1,300.00	1,300.00	1,300.00	<b>3,900.00</b>
<b>5100 Operations</b>				
5110 Bank/Late Fees/Interest	10.00	10.00	10.00	<b>30.00</b>
5140 Phone/Fax/Internet	150.00	150.00	150.00	<b>450.00</b>
5200 Travel	100.00	100.00	100.00	<b>300.00</b>
5330 Building Maintenance	100.00	100.00	100.00	<b>300.00</b>
5350 Equipment Maintenance	50.00	50.00	50.00	<b>150.00</b>
5370 Equipment	1,800.00	0	0	<b>1,800.00</b>
5380 Supplies	40.00	40.00	40.00	<b>120.00</b>
5390 Hydro	100.00	100.00	100.00	<b>300.00</b>
<b>Total Administration</b>	<b>\$7,889.36</b>	<b>\$4,676.24</b>	<b>\$4,676.24</b>	<b>\$17,241.84</b>

# Cash Flow Projection – Blank Form

## Cash Flow Projection - Totals

	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Total</u>
<b>Opening Balance</b>													
<b>Revenue</b>													
4099 Total Department O&M funding													
4199 Total Other Federal/Provincial Grants													
4399 Total User Fees and Other Revenue													
4699 Total Community Operations													
<b>Total Revenue</b>													
<b>Expense</b>													
Total Administration													
Total Public Works													
Total Water													
Total Wastewater													
Total Solid Waste													
Total Recreation													
Total Fire													
Total Community Safety Officer													
<b>Total Expense</b>													
<b>Closing Balance</b>													

**Note:** Totals brought forward from the revenue and expense cash flow projection sheets that follow.

**Cash Flow Projection – Revenue**

Revenue	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Total</u>
<b>4000 Department O&amp;M Funding</b>													
4010 Core Funding													
4020 Operating Reserve													
4030 NACC													
4040 Supplemental Funding													
<b>4099 Total Department O&amp;M Funding</b>													
<b>4100 Other Federal/Provincial Grants</b>													
4110 Municipal Operating													
4160 Municipal Improvement Fund													
<b>4199 Total Other Federal/Provincial Grants</b>													
<b>4300 User Fees and Other Revenue</b>													
4310 Municipal Tax													
4320 Water and Wastewater Services													
4330 Solid Waste Services													
4340 Rentals													
4350 Licences/Permits/Fees													
4360 Interest													
4370 Gifts/Donations													
<b>4399 Total User Fees and Other Revenue</b>													
<b>4600 Community Operations</b>													
<b>4699 Total Community Operations</b>													
<b>Total Revenue</b>													

**Cash Flow Projection – Expense**

Program (One sheet for each program area)	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Total</u>
<b>5001 Payroll</b>													
5010 Wages													
5050 Council Honorariums													
5080 Other													
<b>5100 Operations</b>													
5110 Bank/Late Fees/Interest													
5120 Election Expense													
5130 Postage/Freight													
5140 Phone/Fax/Internet													
5150 Accounting/Auditing/Legal													
5160 Bad Debt Expense													
5170 Memberships/Registration Fees													
5180 Grants and Donations													
5190 Training													
5200 Travel													
5310 Road Maintenance													
5320 Site Maintenance													
5330 Building Maintenance													
5340 Equipment Rental													
5350 Equipment Maintenance													
5360 Pump Replacement													
5370 Equipment													
5380 Supplies													
5390 Hydro													
5400 Fuel													
5410 Licences and Insurance													
5420 Chemicals													
5430 Testing													
5440 Water and Wastewater Line Repairs													
5490 Other Operations													
<b>Total Program</b>													